# **City of Battle Creek**

# 2004 Citizen Survey



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- Of the 500 respondents, 47.0% were male and 53.0% were female. All of the survey respondents were age 18 or over.
- The largest category of respondents (10.6%) has a household income of \$60,000 to \$74,999, followed by 10.0% of the respondents who have a household income between \$20,000 and \$29,999.
- Of the 500 survey respondents, 377 (75.4%) named White/ Caucasian as their primary ethnic background and 15.6% named African-American/Black as their primary ethnic background.
- Over three quarters (78.2%) of the respondents owned a home or property in the City of Battle Creek.
- Ten percent (10.0%) of the respondents lived closest to Minges Brook Elementary School, followed by Westlake, Prairieview, and Riverside Elementary Schools, with 9.0% of respondents each.
- When combining the elementary schools by Neighborhood Planning Councils, Minges Brook and Riverside Elementary School were named by 19.0% of the respondents.
- Close to eighty percent of respondents (78.2%) said the level of communication meets their expectations, while 1.8% indicated that their expectations are exceeded.
- The respondents that felt the level of communication between city government and residents failed to meet their expectations gave the following top responses: not enough communication, they don't listen to residents, and they don't follow through.
- When respondents were asked if city residents have sufficient opportunities to provide input to the City Commission, 77.8% said "Yes," while 4.8% of the respondents did not feel they had sufficient opportunities.
- Just over half (50.8%) of the respondents said that the City Commission considers community input "most of the time," compared to 41.0% in 2002, and 49.8% in 2001.



# Executive Summary - con't.

- Only 13.6% of the respondents stated that they trust the City Commission to do what they say they will do "very much" (indicating a "5" rating) on a scale from 1-5.
- Close to sixteen percent (15.8%) of the respondents stated that they trust the City Staff to do what they say they will do "very much" (indicating a "5" rating), while 37.0% gave the question a "4" rating on a scale from 1-5.
- Close to half of the respondents, 43.0%, rated how well the City government is performing its duties overall a "4" and 29.4% rated how well the City government is performing its duties overall a "3" on a scale from 1-5 (with 5 indicating "Excellent").
- Seventy percent (69.8%) agree that the City fairly allocates resources to all areas of the community.
- When respondents were asked if the City addresses the needs of their neighborhood fairly compared to other neighborhoods, over three quarters of the respondents (76.6%) indicated that the City addresses the needs of their neighborhood fairly.
- Over eighty percent (81.4%) of respondents were unaware of the Golden Service customer service program and 14.6% of respondents were aware of the program.
- When the respondents were asked how many contacts they have had with City of Battle Creek staff in the past year, either in person or by telephone, less than half (40.2%) of the respondents have been in contact with the City of Battle Creek staff in the past year.
- Of the 192 respondents who had contact with the City of Battle Creek staff in the past year, 81.8% received a prompt response.
- Over three quarters of respondents (75.8%) indicated that they had noticed no change in the services provided by the City of Battle Creek, while 6.2% noticed an increase.
- When asked to indicate the top three issues or concerns facing their neighborhood drugs was the top issue named by 14.3% of respondents, while 13.9% of respondents stated the streets, followed by 11.4% of respondents stating safety.
- Almost eighty percent (79.4%) of respondents use City water, while 102 respondents (20.4%) do not.



# • Over half of all respondents who use City water (50.9%) indicated that City water was "good" and one quarter of respondents (26.4%) rate the water as "fair."

# Executive Summary - con't.

- Of the 500 respondents, 468 respondents (93.6%) were "satisfied" or "very satisfied" with their current garbage service.
- Sixty-three percent (63.6%) of respondents participate in curbside recycling, while 36.4% do not.
- Almost forty-five percent of respondents (44.8%) gave the question, "How important do you feel the condition of streets is to the quality of life in the City of Battle Creek?" a response of "5" indicating "very important."
- Over eighty percent (80.6%) of respondents indicated that "yes" they were satisfied with the speed of snow removal in the City of Battle Creek, while 14.2% indicated "no" they were not satisfied.
- When the 500 respondents were asked if they were satisfied with the frequency of street sweeping in the City of Battle Creek, 77.4% said "yes," while 15.0% said "no."
- Close to forty percent (39.0%) of respondents rated public transportation on the quality of life in the City of Battle Creek "very important," while 37.6% rated it a "4" on a scale from 1-5.
- Close to eighty-four percent (83.8%) of respondents did not use the City Bus or Transit System, while 15.6% had used the City Bus or Transit System in the past year.
- Over eighty-five percent (85.6%) of the 500 respondents did not have contact with the Code Compliance Department in the past year, while 10.6% of respondents did have contact with the Code Compliance Department.
- Twenty-eight percent (28.3%) of respondents who had contact with the Code Compliance Department rated their professionalism a "4" on a scale from 1-5 with 5 indicating "excellent."
- Twenty-eight percent (28.3%) of respondents rated the Code Compliance Department's responsiveness as "excellent" (or a 5 rating) on a scale from 1-5.



# Executive Summary - con't.

- Close to half of the respondents (45.3%) agreed with the statement that the Code Compliance Department improves neighborhood housing conditions.
- When asked to rate the responsiveness of the Battle Creek Police Department, 34.8% stated "excellent" (or a "5" rating) on a scale from 1-5.
- Thirty-six percent (36.0%) of respondents rated the City of Battle Creek Police Department's professionalism as "excellent" (or a "5" rating) on a scale from 1-5.
- When respondents were asked to rate the City of Battle Creek Police Department's community involvement, 33.4% stated "4" on a 1-5 scale.
- When respondents were asked to rate the City of Battle Creek Police Department's race relations, 27.0% stated "4" on a 1-5 scale.
- Close to ninety percent (88.6%) of respondents stated that they strongly agreed or agreed with the statement that the Police Department improves community safety.
- Close to twenty-eight percent (27.6%) visit downtown Battle Creek once a week, while 27.4% visit downtown 1-5 times a year.
- Sixty-four percent (64.0%) of respondents rated the ease of parking in downtown Battle Creek a 4 or 5 rating on a scale from 1-5 with 5 indicating "easy."
- Of the 500 respondents, 34.0% have access to the Internet at both home and work.
- Of the respondents with Internet access, 75.8% of the respondents said "no," while 24.2% stated that they had visited the City of Battle Creek's web site.
- Close to sixty percent (59.4%) of respondents with Internet access said "no" they would not use online bill payment if it were offered, while 33.7% said "yes."
- Of the 113 respondents who stated that they would use online bill payment, 61.9% would not be willing to pay for the service.



As part of the budget process, Battle Creek City Commissioners are using goal-setting and long-term planning. An important part of the goal-setting process is gathering information about the perceptions and priorities of city residents regarding city services. The 2004 Battle Creek Citizen Survey consisted of 500 telephone interviews with a random sample of Battle Creek residents. Topics included in the survey were communication effectiveness, service effectiveness, and value of services.

There are three main sections to the report; **Survey Methodology**, **Research Results**, and **Conclusions**. In the **Survey Methodology** section, the survey development and execution are explained in detail. The **Research Results** section contains the responses to all of the survey questions, generally grouped into categories for easy reference. The City of Battle Creek has completed other surveys of city residents, most recently in 2002, 2001, 2000, 1999, 1998, 1997, and 1995. When possible, comparisons were made between the results of this survey and the survey results from previous years. The **Conclusions** section outlines some of the implications of the survey data.





The 2004 Battle Creek Citizen Survey included 51 questions about a variety of topics, including communication effectiveness, service effectiveness, awareness and value of services. The guestions included various types of formats including yes/no, pre-defined choices and open-ended response. Development of the survey started with the ideas of the City of Battle Creek staff and City Commissioners, and a review of previous citizen surveys. Perspectives Consulting Group, Inc. developed the survey questions and ordered the survey based on generally accepted survey research principles. The survey instrument is included for reference in the **Appendices**.

### Survey Instrument

A total of 500 completed surveys were obtained from residents living in the City of Battle Creek. The survey participants were randomly selected from telephone exchanges in Battle Creek. Surveys were completed in the following prefixes: 441, 565, 660, 962, 963, 964, 965, 966, 968, 969, and 979.

Survey

A list of random telephone numbers was prepared for each prefix and the numbers were dialed until 500 surveys were completed. A total of 7,370 calls were made to obtain the 500 completions from all prefixes. Since this was a random dialing of telephone numbers, many calls were made to disconnected numbers, businesses, people who did not live within the City of Battle Creek, and people unable to participate in the survey. Surveys were only completed with adults age 18 or over.

The survey interviewing took place in November 2004, between the hours of 5:00 p.m. and 9:00 p.m. on weekdays. A pretest of 44 surveys was completed, with no significant difficulties or problems noted. These pretest surveys are included in the final results.

When comparing 2004 results to the previous executions (2002, 2001, 2000, 1999, 1998, 1997, and 1995) it is important to note the time of the year the survey was executed. In 1997 the survey was executed in March and April, while in the other years the survey was executed in the fall months. The time of year may have impacted respondents' answers to several of the questions.

2004 Citizen Survey



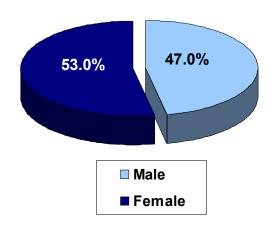
# Survey Execution - cont.

Based on the number of households in Battle Creek, and the number of survey completions, a confidence level and confidence interval can be calculated. In statistical terms, the confidence level is the likelihood that if the survey were replicated the results would be the same. The confidence level for this survey was 95 percent, meaning that 95 times out of 100, this survey would produce substantially the same results as achieved this time.

The confidence interval is the range that any answer could vary from the actual value. This is the "+/- xxx percent" margin of error value that pollsters reference. In this case, the 2004 City of Battle Creek Citizen Survey has a confidence interval of +/- 5 percent. Therefore, the answer to any question on the survey is within plus or minus 5 percent of the actual value. When comparing two responses to a question, any difference of less than 10 percent needs to be examined carefully, since statistically the difference could be considered negligible.



Of the 500 respondents, 47.0% were male and 53.0% were female. The ratio of male to female respondents is statistically the same as the 2002, 2001, 2000, 1999, 1998 and 1997 survey executions, and mirrors the 2000 census. Because women tend to answer the telephone and respond to telephone surveys more often than men, the survey interview



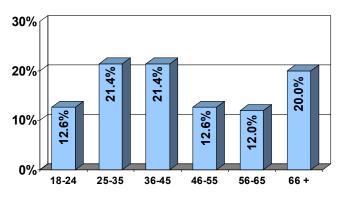
# Respondent Profile

## Chart 1

Gender of Respondents

process included a quota to obtain a minimum of 47.0% of the completed surveys from male respondents.

All of the survey respondents were age 18 or over. Out of the 500 respondents, 21.4% were in the 25-35 age category, as well as 21.4% in the 36-45 age category.



# Chart 2 Age of Respondents

Twenty percent (20.0%) of respondents were in the age 66 and over category.



# Respondent Profile - con't.

### Chart 3

Age of Respondents - Compared to Census

Age Range	2004 Survey	2002 Survey	2001 Survey	2000 Census
18-24	12.6%	12.4%	12.6%	13.2%
25-35	21.4%	21.4%	21.4%	21.7%
36-45	21.4%	21.4%	21.4%	20.1%
46-55	12.6%	12.6%	12.6%	17.2%
56-65	12.0%	12.0%	12.0%	10.5%
Over 65	20.0%	20.2%	20.0%	17.4%

To ensure all ages of city residents participated in the survey, minimum quota levels were set for each age group. This chart shows how the responses by age compare with the 2000 census and 2002, and 2001Citizen Surveys.

# Chart 4 Household Income of Respondents

Income Category	% of Respondents
Under \$15,000	7.8%
\$15,000 - \$19,999	7.0%
\$20,000 - \$29,999	10.0%
\$30,000 - \$39,999	9.4%
\$40,000 - \$49,999	8.6%
\$50,000 - \$59,999	7.6%
\$60,000 - \$74,999	10.6%
\$75,000 - \$99,999	7.8%
\$100,000 - \$124,999	5.4%
\$125,000 +	2.4%
Unsure/NA	23.4%

One of the survey questions asked respondents to indicate an appropriate household income range. Of the 500 respondents, 383 provided income information. The largest category of respondents (10.6%) has a household income of \$60,000 to \$74,999, followed by 10.0% of the respondents who have a household income between \$20,000 and \$29,999.

Of the 500 survey respondents, 377 (75.4%) named White/Caucasian as their primary ethnic background and 15.6% named African-American/ Black as their primary ethnic background. Three respondents (0.6%) did not indicate their primary ethnic background. Other

Category	% of Respondents
White/Caucasian	75.4%
African-American/Black	15.6%
Hispanic	3.6%
Asian	2.8%
Other	2.0%
Unsure/NA	0.6%

Respondent Profile - cont.

## Chart 5 **Ethnic**

**Background** of **Respondents** 

ethnic backgrounds stated by 2.0% of respondents total but not listed in the chart are listed below.

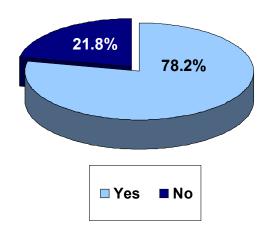
#### 3 Respondents

Indian Native American

#### 1 Respondent

French/Native American German Greek Irish

Over three quarters (78.2%) of the respondents owned a home or property in the City of Battle Creek. This percentage was 75.2% in 2002, 75.8% in 2001, 73.2% in 2000, 71.4% in 1999, 75.6% in 1998, and 73.0% in 1997.



## Chart 6 **Home or Property Owner**

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## Respondent Profile - con't.

Historically, the elementary schools were categorized by Neighborhood Planning Councils (NPC), which grouped various elementary schools together. Since 2001, the elementary schools have been charted individually, as well as by Neighborhood Planning Councils.

# Chart 7 Elementary School of Respondents

Elementary School	2004 Survey	2002 Survey	2001 Survey
Minges Brook	10.0%	7.2%	10.4%
Prairieview	9.0%	8.8%	8.0%
Riverside	9.0%	7.4%	8.6%
Westlake	9.0%	6.0%	8.8%
Verona	7.0%	6.6%	6.0%
Post	6.2%	6.0%	6.0%
Fremont	6.2%	4.8%	6.2%
McKinley	5.6%	4.0%	5.6%
Urbandale	5.4%	6.2%	4.4%
Washington	4.8%	4.4%	4.8%
Lamora	4.2%	6.2%	3.6%
Colburn	3.8%	3.0%	3.4%
Franklin	3.6%	2.4%	4.8%
Roosevelt	3.0%	2.2%	3.0%
Kellogg	1.8%	1.6%	0.6%
Wilson	1.6%	1.2%	2.8%
Dudley	1.2%	1.4%	1.0%
Level	1.2%	1.0%	0.8%
Lincoln	1.0%	0.6%	2.0%
Other	0.0%	1.8%	1.0%
Unsure/NA	6.4%	17.2%	8.2%

Respondents were asked to indicate the elementary school they live closest to. Ten percent (10.0%) of the respondents lived closest to Minges Brook Elementary School, followed by Westlake, Prairieview, and Riverside Elementary Schools, with 9.0% of respondents each. Thirty-two respondents (6.4%) were unsure of which elementary school they lived closest to.

# Chart 8 Neighborhood Planning Councils

Elementary School	2004 Survey	2002 Survey	2001 Survey
Minges Brook/Riverside	19.0%	14.6%	19.0%
Fremont/McKinley/Verona	18.8%	15.4%	17.8%
Prairieview/Westlake	18.0%	14.8%	16.8%
Lamora/Level/Urbandale	10.8%	13.4%	8.8%
Franklin/Post	9.8%	8.4%	10.8%
Dudley/Kellogg/Lincoln/Washington	8.8%	8.0%	8.4%
Colburn/Roosevelt/Wilson	8.4%	6.4%	9.2%
Other	0.0%	1.8%	1.0%
Unsure/NA	6.4%	17.2%	8.2%

When combining the elementary schools by Neighborhood Planning Councils, Minges Brook and Riverside Elementary School were

named by 19.0% of the respondents. Minges Brook and Riverside Elementary were followed closely by Freemont, McKinley and Verona Elementary Schools, indicated by 18.8% of respondents.

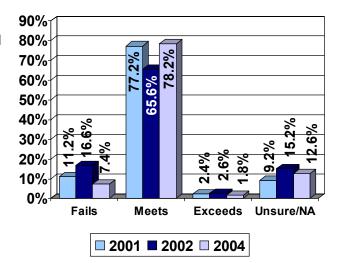


16 City of Battle Creek

The 2004 City of Battle Creek Citizen Survey included a section that asked respondents a number of questions in regards to the city government.

Respondents were asked, "Does the level of communication between city government and residents meet, exceed, or fail your expectations?" Close to eighty percent (78.2%) of respondents said the level of communication

meets their



City of Battle Creek Government

Chart 9
Level of
Communication

expectations, while 1.8% indicated that their expectations are exceeded. Just over seven percent (7.4%) of respondents stated that the level of communication between city government and residents failed their expectations and twelve percent (12.6%) of respondents were unsure.

The respondents that felt the level of communication between city government and residents failed to meet their expectations were asked why they felt that way. The responses are listed below:

#### 9 Respondents

Not enough communication

#### 4 Respondents

They don't listen to residents

#### 3 Respondents

They don't follow through

Low income neighborhoods need help

Meetings not accessible

#### 1 Respondent

AccessVision, a lot is done behind scenes, need more input
Agenda available to people
Can't get through
Concentrates on inner city problems
Don't explain why they do things, took away tax exemption also
Don't hear about meetings we could go to
Don't really know why just think they fail
Don't see them
Government doesn't care about all the areas
Haven't received help from resources, when qualified
It's a joke



2004 Citizen Survey

# City of Battle Creek Government con't.

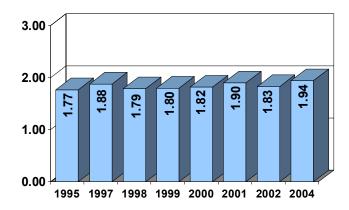
# 1 Respondent - con't. Never do what they say News only on television No communication and they don't listen Not concerned for everyone

Not personable Only during elections They are rude

They don't care

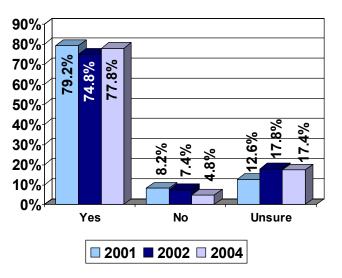
### Chart 10

Level of Communication Comparison of Averages



A weighted average was calculated for this question where "fails" equals 1.00, "meets" equals 2.00, and "exceeds" equals 3.00. The weighted average of 1.94 in 2004 shows an increase from 1.83 in 2002.

# Chart 11 Opportunities to Provide Input



When respondents were asked if city residents have sufficient opportunities to provide input to the City Commission, 77.8% said "yes," while 4.8% of the respondents did not feel they had sufficient opportunities.

Seventeen percent (17.4%) of respondents were unsure if they had sufficient opportunities to provide input to the City Commission. On the 2002 survey 74.8% said "yes," they had opportunities, while 7.4% did not feel they had sufficient opportunities.

The twenty-four respondents who do not feel city residents have sufficient opportunities to provide input to the City Commission were asked why. The responses are listed below.

**City of Battle** Creek Government con't.

#### 4 Respondents

Do what they want

#### 2 Respondents

Not enough opportunity

#### 1 Respondent

Don't have info on meetings Don't hear anything Don't know how to Don't know when the meetings are I'm not informed enough Meetings should be offered more More opportunity for input Need more Need more information on how

No access

No community power

No responses

Not enough meetings

Not very hands-on, not a lot of input opportunities

Read articles- haven't cooperated with neighborhood organizations

They do it and tell you about it

They don't listen

They get cut off after 3 minutes

Just over half (50.8%) of the respondents said that the City Commission considers community input "Most of the time," compared to 41.0% in 2002, and 49.8% in 2001. Just over eight percent

2004 Citizen Survey

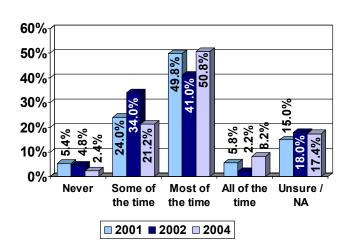


Chart 12 City Commission **Considers** Community Input

(8.2%) of respondents feel that Battle Creek City Commission considers community input "All of the time" which is an increase from 2.2% in 2002 and 5.8% in 2001. Seventeen percent (17.4%) of the respondents were unsure.



# City of Battle Creek Government con't.

The respondents were asked if the Battle Creek City Commission considers community input before decisions are made. An average rating was calculated for this question on a scale of 1.0 to 4.0, where 1.0 indicates "All of the time," 2.0 indicates "Most of the time," 3.0 indicates "Some of the time," and 4.0 indicates "Never." The weighted average has improved over the past year as there as been a significant decrease for this question from 2.50 in 2002 to 2.22 in 2004. The 2001 rating for this question was 2.66.

The following demographic category has a significantly lower average for this area – household income \$20,000-\$29,999 (2.06).

#### Chart 13

Reasons for not Considering Community Input

Responses	2004 Survey	2002 Survey	2001 Survey
Do what they want	50.0%	50.0%	49.7%
No communication	21.2%	9.8%	8.8%
Don't get community input	11.9%	19.6%	7.5%
Other	8.5%	15.0%	18.4%
Unsure/NA	8.5%	13.9%	15.6%

Respondents who indicated "Some of the time" (21.2%) or "Never" (2.4%) were asked why they feel that way. The top three responses were because "they (City Commission) do what they want" (50.0%), "they (City Commission) don't get community input" (11.9%), and "there is no communication" (21.2%). These are the same top three responses as on the 2001 and 2002 surveys; however they were in a different order.

It is important to note that in 2002 respondents could list more than one response so the chart may total more than 100% for the 2002 responses.

Other reasons stated but not listed in the chart include:

#### 3 Respondents

Don't listen and follow through on complaints

#### 1 Respondent

Competing interests

Don't get community input, don't communicate and don't do what they say they will do

Haven't cooperated with neighborhood organizations

No time or communication

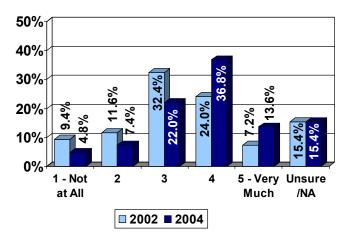
Not involved with lower income people

They probably get input but they get the wrong kind Too busy



Respondents were asked, "On a scale of one to five, with one indicating 'Not at all' and five indicating 'Very much,' do you trust the City Commission to do what they say they will do?" Only 13.6% of the

2004 Citizen Survey



**City of Battle** Creek Government con't.

Chart 14 Commission

respondents stated that they trust the City Commission to do what they say they will do "Very much," while 36.8% gave the question a "4" rating. Less than five percent of the respondents (4.8%) do not trust the City Commission to do what they say they will do, giving the question a "Not at all" rating. Fifteen percent (15.4%) of the respondents were unsure.

An average rating was calculated for this question, where 1.0 indicates "Not at all" and 5.0 indicates "Very much." There has been a significant increase in the 2004 weighted average of 3.56, up from 3.09 in 2002. The weighted average for this question in 2001 was 3.40.

The following demographic categories have significantly higher averages for this area – closest to Wilson Elementary (4.50), closest to Minges Brook Elementary (3.88), and household income \$100,000-\$124,999 (4.00).

The following demographic category had a significantly lower average for this area - household income \$15,000-\$19,999 (2.90).

There was a strong correlation between responses to the statement "Do you trust the City Commission to do what they say they will do?" and the statement "Do you trust City staff to do what they say they will do?" The higher they rated trust for the City Commission to do what they say they will do, the higher they rated trust for the City staff to do what they say they will do.



# City of Battle Creek Government con't.

When respondents were asked why they felt this way, 40.4% were unsure. The responses are categorized by how the respondent rated the question.

#### "1-Not at all" or "2" Rating

Don't trust politicians (18 Respondents)

Don't follow through (10 Respondents)

Don't listen (7 Respondents)

Past experience (5 Respondents)

AccessVision

All politics

Do not check with community

Don't call back

Hate the city, can't find a job

Haven't cooperated with neighborhood organizations

Need to be more open about things

Need to have earlier meetings

Need to represent BC better, don't help community like to fill pockets

No complaints

No results- keep same people in office with no new ideas

Not enough money

Not friendly

Not involved enough with lower income people

Seem unfair

#### "3" Rating

Don't trust politicians (10 Respondents)

Don't follow through (8 Respondents)

Don't listen (6 Respondents)

No reason not to (6 Respondents)

No complaints (3 Respondents)

Don't know them (2 Respondents)

Past experience (2 Respondents)

They only think about themselves (2 Respondents)

Always should be politically correct

Budget concerns only

Curfew not enforced and moved because of it

Depends on issues

Do some input not all

Doing a good job

Don't agree with plans

Don't study issues well, change minds on so many things for instance, zoning

If it benefits them they will do it

I'm skeptical

It takes a long time

Just the way I feel about it

Knows topic was ignored

Like other government officials

May not agree with it but they do it

More input needed

Some issues are met better than others

Some things in paper, I feel people aren't being heard

Sometimes they don't get residents involved with input

There is always room for improvement

They are okay

They could do more

They don't care about lower class

Wait and find out with new people



22 City of Battle Creek

#### "4" or "5-Very Much" Rating

They follow through (20 Respondents)

No complaints (19 Respondents)

No reason not to (19 Respondents)

Trust them (18 Respondents)

Past experience (13 Respondents)

Doing a good job (10 Respondents)

Elected by us (5 Respondents)

Know them (5 Respondents)

They are trying (4 Respondents)

Hope they do their job (3 Respondents)

Trying hard on North-side (2 Respondents)

There is always room for improvement (2 Respondents)

Getting paid for the job, better be doing it right (2 Respondents)

They listen (2 Respondents)

Read about them (2 Respondents)

It's their job (2 Respondents)

Address important priorities first

Attend committee meeting-good communication, fair people

Can't please everyone

City manager is always changing

Depends also on budget

Don't follow through

Don't trust politicians

Good communication

Good family friends

Good representation of community leaders

Good reputation

If they don't there would be consequences

In public eye

Involved with community

Just like them

Just the way I feel about it

Library issues

Like Godfrey

Listen at meetings

My questions get answered

Need to focus on things that really need work

New college

Observation

People of integrity

Reliable

Say they're not going to do anything

Seem fair

Still on television, giving info to public

They are good people

They aren't perfect

They care about what we want

They know their job

They read summaries and are willing to listen

They seem interested

They're happy if we're happy

Things I've heard

Up on things

Upstanding people

Watch on TV, fine group of people

Working hard to put Battle Creek together

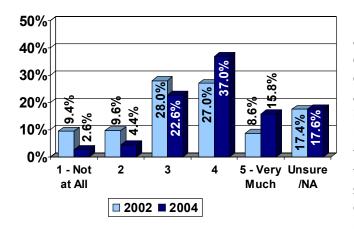
City of Battle Creek Government con't.



2004 Citizen Survey

City of Battle Creek Government con't.

Chart 15
Trust City
Staff



Respondents were asked, "On a scale of one to five, with one indicating 'Not at all' and five indicating 'Very much,' do you trust the City staff to do what they say they will do?" Close to sixteen percent (15.8%) of

the respondents stated that they trust the City staff to do what they say they will do "Very much," while 37.0% gave the question a "4" rating. Only 2.6% of respondents do not trust the City staff to do what they say they will do, giving the question a "Not at all" rating. Seventeen percent (17.6%) of the respondents were unsure.

An average rating was calculated for this question, where 1.0 indicates "Not at all" and 5.0 indicates "Very much." There has been a significant increase in the 2004 weighted average of 3.72, up from 3.19 in 2002. The weighted average for this question was 3.60 in 2001.

The following demographic categories have significantly higher averages for this area – closest to Wilson Elementary (4.50), closest to Minges Brook Elementary (4.02), household income \$100,000-\$124,999 (4.00), and household income \$125,000+ (4.30).

The following demographic categories have significantly lower averages for this area – closest to Colburn Elementary (2.87) and household income \$15,000-\$19,999 (3.07).

There was a strong correlation between responses to the statement "Do you trust the City staff to do what they say they will do" and the statement "Do you trust City Commission to do what they say they will do" The higher they rated trust for the City staff to do what they say they will do the higher they rated trust for the City Commission to do what they say they will do.

When respondents were asked why they felt this way, 39.2% were unsure. The other responses are categorized by how the respondent rated the question, which include:

City of Battle Creek Government con't.

#### "1-Not at all" or "2" Rating

Don't follow through (9 Respondents)

Don't trust them (4 Respondents)

Past experience (4 Respondents)

They don't listen (2 Respondents)

All politics

Get paid to do nothing and don't work 40 hour weeks, they play

Hate them

No communication

Not enough money

Not fast about doing stuff

Procrastinating on job

Think of themselves, don't tell facts and truths

Un-kept promises

#### "3" Rating

No complaints (8 Respondents)

Don't follow through (6 Respondents)

Don't trust them (4 Respondents)

No reason not to (4 Respondents)

Past experience (4 Respondents)

Doing a good job (3 Respondents)

There is always room for improvement (3 Respondents)

They don't listen (3 Respondents)

I'm not involved (2 Respondents)

Satisfied (2 Respondents)

They don't care about low income people (2 Respondents)

Trust them (2 Respondents)

Do what they want

Don't agree with decisions

Follow upper management

Guilty by association

Hope so

It's their job

Library issues

Like other government officials

Never met them

Not competent

Not making changes

Road blocks

Seem like ok people

Skeptical

Sometimes get held back

They are responsive

They are trying

They at least tell residents what they want to hear

They seem professional

Things are decided before meeting

Things could be handled better, some things go wrong

Think they are sketchy

Trust halfway



2004 Citizen Survey

# City of Battle Creek Government con't.

#### "4" or "5-Very much" Rating

Do what they say (21 Respondents)

No reason not to (19 Respondents)

No complaints (17 Respondents)

It's their job (14 Respondents)

Past experience (13 Respondents)

Doing a good job (12 Respondents)

Satisfied (11 Respondents)

Trust them (9 Respondents)

They are good people (6 Respondents)

Know them (6 Respondents)

Always helpful (5 Respondents)

There is always room for improvement (4 Respondents)

Don't follow through (2 Respondents)

Don't trust them (2 Respondents)

If they didn't there would be consequences (2 Respondents)

I'm not involved (2 Respondents)

Read in paper (2 Respondents)

They are trying (2 Respondents)

Always on top of things

Always very friendly

Better than commission

Can't please everyone

Courteous

Dealt with them, good communication

Drugs and police seem loose

Easy to work with at times

Efficient

Good reputation

Great staff

Might not agree with it but they do it

Miller college is good

Not aware of mistakes

Nothing to gain

Observation

Open communication

Police are always understanding

Police are so helpful

Positive reactions

Reliable

See them on cable

Sometimes they don't get residents involved with input

Take me seriously

They are held accountable

They aren't involved enough

They care about people

They follow rules

They seem fair

They seem professional

They want the best

They work hard

Trust halfway

Very reliable

Water department tries really hard

Word of mouth

Work hard

Working to improve Battle Creek



City of Battle Creek

This chart shows averages for each question compared with the responses in 2002 and 2001.

	2004 Average	2002 Average	2001 Average
The City Commission is trusted	3.56	3.09	3.40
The City staff is trusted	3.72	3.19	3.60

This chart shows the differences in averages to these two questions by neighborhoods. An average listed in bold indicates that the average is significantly higher or lower than the average for all respondents. The highest ratings for trust City Commission were from respondents living in the Minges Brook/Riverside area. The lowest rating for trust City Commission came from the Lamora/Level/Urbandale area.

Neighborhood	City Comm. 2004	City Staff 2004	City Comm. 2002	City Staff 2002	City Comm. 2001	City Staff 2001
All respondents	3.56	3.72	3.09	3.19	3.40	3.60
Minges Brook/Riverside	3.85	3.93	3.44	3.59	3.66	3.68
Franklin/Post	3.66	3.86	2.84	2.80	3.36	3.42
Prairieview/Westlake	3.59	3.69	3.02	3.03	3.35	3.52
Dudley/Kellogg/Lincoln/Washington	3.51	3.54	2.95	2.94	3.15	3.38
Colburn/Roosevelt/Wilson	3.47	3.48	3.07	3.14	3.08	3.51
Fremont/McKinley/Verona	3.38	3.73	3.09	3.30	3.31	3.59
Lamora/Level/Urbandale	3.33	3.55	2.72	2.85	3.59	3.95

The highest rating for City staff were from respondents living in the Minges Brook/Riverside area. The lowest ratings for trust City staff came from the Colburn/Roosevelt/Wilson area.

City of Battle Creek Government con't.

Chart 16

Trust Ratings Average Comparisons

Chart 17
Trust City
Commission/
Staff - by
Neighborhood

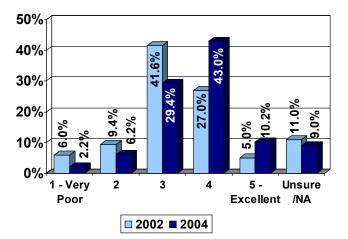


# City of Battle Creek Performance

The 2004 City of Battle Creek Citizen Survey included a section that asked respondents several questions about the city government's performance.

#### Chart 18

Overall Rating of City Government

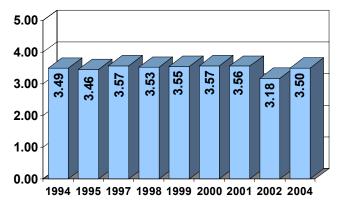


On a scale of 1 to 5 with "1" indicating "very poor" and "5" indicating "excellent", respondents were asked to rate how well the City government is performing its duties overall. Close to half of the respondents,

43.0%, rated the question a "4" and 29.4% rated how well the City government is performing its duties overall a "3." Just over ten percent (10.2%) of the respondents rated it as "excellent" while only 2.2% of respondents rated it "very poor." Forty-five respondents (9.0%) were unsure how well the City government is performing its duties overall.

## Chart 19 Overall

Overall Average for City Government Rating



The overall weighted average for this question was 3.50, which is a significant increase from 3.18 in 2002. It is important to note, however, that the 2004 weighted average of 3.50

closely mirrors the 1994, 1995, 1997, 1998, 1999, 2000, and 2001 weighted averages.

The following demographic categories had significantly higher averages for this area – age 25-35 (3.71), primary ethnic background White/Caucasian (3.62), closest to Riverside Elementary (3.80), and female (3.62).

City of Battle Creek Performance con't.

The following demographic category had a significantly lower average for this area – household income \$15,000-\$19,999 (3.12).

Responses	2004 Survey	2002 Survey	2001 Survey
Don't like the city leaders	16.7%	3.9%	20.5%
Streets in poor condition	14.3%	35.1%	2.6%
City services are low quality	11.9%	20.8%	20.5%
No communication with leaders	9.5%	7.8%	7.7%
Crime has increased	4.8%	32.5%	5.1%
Other	35.7%	41.6%	30.8%
Unsure/NA	7.1%	9.1%	12.8%

Chart 20
Reasons for
Specific
Rating

The respondents who gave the City government a one or two rating were asked why they felt that way. Of the 42 respondents who gave a one or two rating, the top responses were that they don't like city leaders (16.7%), streets are in poor condition (14.3%), and city services are low quality (11.9%). Close to thirty-six percent (35.7%) of respondents stated other respondents, which are listed below.

It is important to note that in 2002 respondents could list more than one response so the chart may total more than 100% for the 2002 responses.

#### 1 Respondent

Too much replacing of managers

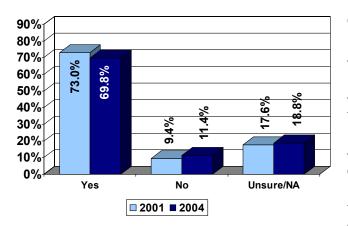
A lot of city conflict within the city offices
Don't listen to residents
Employment-too much outsourcing
Haven't done much for under privileged neighborhoods
Help with abandoned vehicles
More money in white schools than others
No help for senior citizens
No leaf removal and the streets are in poor condition
Not efficient
Poor trash service and streets in poor condition
Streets need repair, city not doing their job, increase in crime
There is more they can do overall
They could do a better job with money
Things don't get done



City of Battle Creek Performance con't.

Chart 21

Fairly Allocate Resources



Of the 500 survey respondents, almost seventy percent (69.8%) agree that the City fairly allocates resources to all areas of the community. Eleven percent (11.4%) of the respondents stated that the City

does not fairly allocate resources and 18.8% of respondents were unsure.

The 57 respondents who answered that the City does not fairly allocate resources were asked what resources are not allocated fairly. Their responses include:

#### **Education**

Schools (3 Respondents) Funds for education (2 Respondents)

#### Housing/Neighborhoods

All aspects, neglect lower income neighborhoods
Help homeless more
Homelessness
Housing
Housing inspection unfair
Money to low income housing
Unfair neighborhood treatment, neglected in all areas

#### Money/Taxes

Money (3 Respondents) Tax spending (3 Respondents) Tax credits Taxes

#### Parks and Recreation

More parks Parks and recreation Willard Beach is a disaster should also be a free park

#### Police/Code Compliance

Police (4 Respondents) Code compliance (2 Respondents) Police are oversaturated

#### Streets

Street repair (6 Respondents)

Road commission (4 Respondents)

Streets need repair (2 Respondents)

Not as much care in some neighborhoods (Road signs) (Stop signs)

Pot holes, snow

Road workers

Sidewalks

Street cleaner

Street conditions

Street sweeping and snow removal

Street upkeep

Trash on streets

#### Miscellaneous

FIA

Human services have to be stepped up

Minority businesses

More for mental health and homeless

More for senior citizens

More for teenagers

Outside contractors coming in to work

Restoration

Right to work

Some places get more

Sometimes

90% 80% 70% City of Battle Creek Performance con't.

When respondents were asked if the City addresses the needs of their neighborhood fairly compared to other neighborhoods, over three quarters of the respondents (76.6%) indicated that the City addresses the

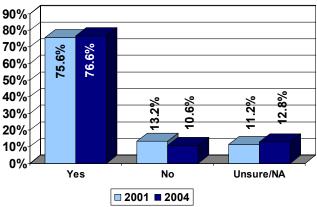


Chart 22 Needs of Neighborhood

needs of their neighborhood fairly. Over ten percent (10.6%) of respondents stated that the City does not address the needs of their neighborhood fairly and sixty-four respondents (12.8%) were unsure.



# City of Battle Creek Performance con't.

The 53 respondents who answered that the City does not fairly address the needs of their neighborhood were asked why they felt this way. Responses include:

#### Crime/Police

Crime (2 Respondents)

Drugs (2 Respondents)

Crime prevention

Need cops- too much speeding

Police

Regulate drug area, more attention for cleaning it up

#### Housing/Neighborhoods

In lower income neighborhood, don't give us as much attention (2 Respondents)

Appearance

Empty houses

Fix up other neighborhoods

Housing inspection unfair

Neglected-code compliance

Things done better in other neighborhoods

Too many houses sitting there with no one in them

#### Services

Leaf removal (2 Respondents)

Always last to be plowed

Street sweeping

Street sweeping and snow removal

Water draining ditch is dangerous, didn't repair it right

Woods not kept up

#### Streets/Sidewalks

Roads (11 Respondents)

Sidewalks need fixing (2 Respondents)

Curbs are broken, bottles in street

Street lights

Streets and sidewalks need repairs

Trash in streets

#### Miscellaneous

A lot that needs to be done that isn't

Different areas get more attention

Don't see results

Fair? What does fair mean?

Haven't taken care of some issues

High income versus low income, big difference

Just looking at a couple blocks ahead

Long way to go

More for mental health and homeless

Needs work

No help for senior citizens

Not enough fair treatment work; it never gets done

Not kept clean

Parking problem

Parks are still trashed

Schools aren't equally nice

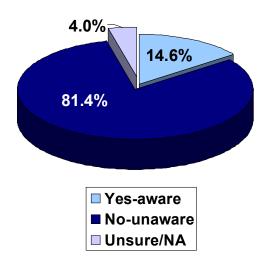
Things need to be done

Trailer parked in street, accidents never took care of it



32 City of Battle Creek

Respondents were asked if they were aware that the City of Battle Creek has a Golden Service customer service program. Responses included yes, no, and unsure. Over eighty percent (81.4%) of respondents were unaware of the Golden Service customer service program and 14.6% of respondents were aware of the program. Only twenty respondents (4.0%) were unsure.



City of Battle Creek Performance con't.

### Chart 23

Golden Service Customer Service Program

When the respondents were asked how many contacts they have had with City of Battle Creek staff in the past year, either in person or by telephone, less than half (40.2%) of the respondents have been in

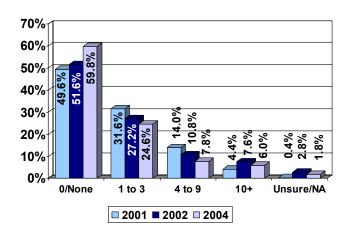


Chart 24

Number of Contacts

contact with the City of Battle Creek staff in the past year. Twenty-four percent (24.6%) of the respondents had 1 to 3 contacts with City of Battle Creek staff and only six percent (6.0%) of the respondents had 10 or more contacts in the past year. Over half of the respondents (59.8%) had not been in contact with City of Battle Creek staff in the past year and nine respondents (1.8%) were unsure.

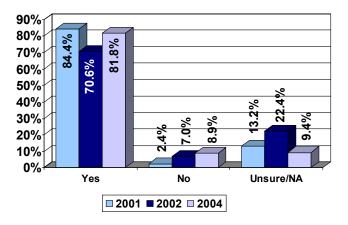




City of Battle Creek Performance con't.

Chart 25

Prompt Response



The 192 respondents who have been in contact with the City of Battle Creek staff within the past year were asked if they received a prompt response from City staff. Of the 192 respondents,

81.8% received a prompt response while 8.9% said they did not. Eighteen respondents, 9.4%, were unsure if they received a prompt response.

The respondents who received a prompt response were asked to name the department or departments. The following responses were given:

#### 37 Respondents

Police

#### 36 Respondents

Water

#### 16 Respondents

Taxes

#### 12 Respondents

City Hall Utilities

#### 9 Respondents

Code Compliance

#### 8 Respondents

Road Commission

#### **6 Respondents**

Treasury

#### 5 Respondents

City Manager

#### 4 Respondents

City Clerk Parks and Recreation Waste Management

#### 3 Respondents

Animal Control Assessor City Commission Engineering Garbage



#### 2 Respondents

911

Courthouse

Field Services

Fire

#### 1 Respondent

Absentee ballot

Building

County

Election time

Electric

Field Services

Finance

Housing

Human Resources

Land

Parking

Permits

Prosecutor

Public Works

Real estate information

Secretary of State

State Department

Street sweeping

Streets

Transportation

Veteran Benefits

The respondents who did not receive a prompt response were asked to name the department or departments and state why. The following responses were given:

#### 3 Respondents

Police .

Water

#### 2 Respondents

Code Compliance

Zoning

#### 1 Respondent

Ditch digging

Field Services

Drain ditch has caused flooding in my house

Funding- they are wasting city funds

Housing development

Parks and Recreation

Payable account

Permits

Taxes

Tree service

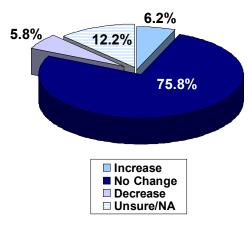
City of Battle Creek Performance con't.



City of Battle Creek Performance con't.

Chart 26

Level of Services Provided



Respondents were asked if they had noticed an increase, a decrease or no change in the level of services provided by the City of Battle Creek. Over three quarters of respondents (75.8%) indicated that they had noticed no change in the services provided, while 6.2% noticed an increase and 5.8% noticed a decrease. Just over twelve percent of respondents (12.2%) were unsure.

The respondents who noticed an increase in the level of services provided by the City of Battle Creek in the past year were asked what or how. The following responses were given:

### 4 Respondents

Northside road work needs to be done Sidewalks Streets

### 2 Respondents

More police in neighborhood

### 1 Respondent

911 is faster

Better service

Budget

**Buses** 

Change in council members

Christmas lights

City clerk

Community functions

Funding

Government

Improving streets going out of city

It's getting better

More friendly

More outreach programs

More parks and sidewalks

Need more communication with residents

New roads

Police department

School system

Services-211

Starting to get things done

Street sweeping

Taxes



The respondents who noticed a decrease in the level of services provided by the City of Battle Creek in the past year were asked what or how. The following responses were given:

### City of Battle Creek Performance con't.

### **5 Respondents**

Leaf removal

### 2 Respondents

Budget

### 1 Respondent

A lot of things that have gone unnoticed

Budget cuts in police force

Budget problems

City litter

Cut backs

Cut services

**Employment** 

Funding

Higher prices of medication

Housing inspection is unfair

Less cut grass

More police in neighborhood

Need more communication with residents

Neglected roads

Neighborhood is going downhill

Not accomplishing things

Not doing anything in regards to funding for schools

Roads more icy

Since Kellogg has moved out

Snow plowing services have been cut

Snow removal

Steady decline of city

Street cleaners and snow plow not a good enough job

Streets

Taxes

They pretend to care when they really don't

Winter budget problems



### Neighborhood Issues or Concerns

Chart 27

Top Three Issues or Concerns

All 500 respondents were asked one question in regards to the top issues or concerns facing their neighborhood.

Responses	% of Respondents
Drugs	14.3%
Streets	13.9%
Safety	11.4%
Speeding	9.8%
Crime	9.4%
Vandalism	9.0%
Leaf removal	6.9%
Stray animals	6.1%
Snow removal	5.7%
Garbage/Litter/Trash	5.3%
Street Lights	4.1%
Police/Police patrol	2.9%
Other	60.8%

When asked to indicate the top three issues or concerns facing their neighborhood, drugs was the top issue named by 14.3% of respondents, while 13.9% of respondents stated streets, followed by 11.4% of respondents stating safety. Close to sixty-one percent (60.8%) of respondents stated other responses not listed in the chart. These responses are listed in the text below.

Responses in the chart will total more than 100% as respondents were asked give the top *three* issues or concerns.

### Children/Teenagers

Curfew (5 Respondents)
Loitering (3 Respondents)
Kid's behavior (2 Respondents)
Too many kids playing in the streets (2 Respondents)
Bullying
Children raising children
Kids misbehaving
Nothing for kids to do
Teen pregnancy
Teenagers are violent
Young drivers

### Community

Not many community or neighborhood events for school age kids and families More activities for seniors for free No community events to be involved in Money for senior citizens and assistance for them, ice, people and jail

### Crime

Break-ins (9 Respondents) Prostitution (8 Respondents) Theft (3 Respondents) Violence (3 Respondents)



### **Economy**

Taxes (6 Respondents) Employment (5 Respondents) Easy access to businesses and malls Economy Expansion of businesses Run down buildings need to be torn down

### Neighborhood **Issues** or Concerns - cont.

### **Education**

Schools (3 Respondents) Education (2 Respondents) School tax of property tax and your evaluation is going up Truancy

### Housing/Neighborhoods

Code Compliance (4 Respondents) Houses not kept up (4 Respondents) Loud neighbors (2 Respondents) Bad areas Clean housing, clean up Disrespectful neighbors Don't like housing projects Empty houses

House burned down and put it up for sale

House on corner is a disaster Houses run down in neighborhood

Info to track neighbors (Pedophile)

Low property value

More house checks, they improve neighborhoods

People moving away

People who don't follow city code with their house appearance

Random people moving in and out

Rentals are too much Rude neighbors

Security in homes

Sketchy people

Slum areas

Stricter rental property

### Noise Levels

Animal noise (2 Respondents) Loud cars (2 Respondents) Noise (2 Respondents) Loud music Loud music from cars Noisy cars and people Quietness Taft St. and Kingman have loud music

### Parking/Transportation

Transportation (5 Respondents) Parking (2 Respondents) Bus stops Can't park in streets on my block I get a ticket Hospital needs more parking No parking signs Parking for hospital Too much parking on streets Trailer in street causes accidents



### Neighborhood Issues or Concerns - cont.

### Parks/Recreation

Foot traffic

Park needs to be cleaner

Park up keep

Parks not distributed evenly

Playground, parking lights

### Streets/Sidewalks

Sidewalks (6 Respondents)

Street sweeping (5 Respondents)

Traffic (5 Respondents)

Downtown roads-need to widen streets to two lanes

Glenn Valley Apartment's sidewalks

Need four way stop sign

Need more stop signs

Put salt on sidewalk if it snows

Speed bumps - Harvard St.

Street gutter buildup

Street signs need to be more visible

Three way stop-no one stops

Walkway improvement

West Minges speed limit is way too slow and has had many issues with it. Needs to

be increased to 35

Request for stoplight

### Water/Sewer/Tree Services

Bad water (4 Respondents)

Drainage of rain water

Lack of drains causes flooding

Sewer

Trees around my house need cutting

Trees causing power outages

Trees cut that shouldn't be

### Miscellaneous

**Accidents** 

Can't think of any large problems just little ones

Cleanliness

Faster mail service

Fewer policemen doing nothing

Gambling

Gay rights

Homeless

Homeless need to carry ID

Keep city clean

Liquor store draws bad people near Territorial and Capital

Morals

More people need to recycle

Pay bills annually, taxes, preserve land

Racism

Rude City officials

Riverside should be kept the way it is

Separation of income

Separation of who does what by income and race

The mail isn't delivered to the house

Utility prices

Whole image of "Battle Creek" is bad

Wild animals tear up lawns



40 City of Battle Creek

The 2004 Citizen Survey asked respondents a series of questions regarding their knowledge and usage of a variety of City services.

**City Services** 

Respondents were asked whether or not they use City water. Almost eighty percent (79.4%) of respondents use City water, while 102 respondents (20.4%) do not. Only one respondent (0.2%) was unsure.

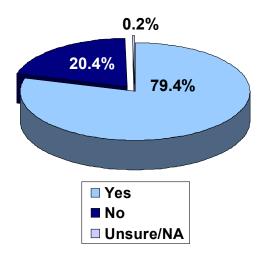


Chart 28
City Water
Usage

The 397 respondents who use City water were asked how they would rate the quality of the water. Over half of all respondents (50.9%) indicated that City water was

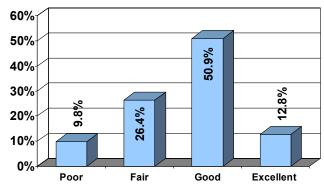


Chart 29
Quality of
City Water

"good" and one quarter of respondents (26.4%) rate the water as "fair." Close to thirteen percent (12.8%) of respondents indicated that the quality of City water was "excellent" and 9.8% indicated that the quality of City water was "poor." The respondents who indicated poor quality were asked why they felt this way. Their responses include:

### 12 Respondents

Taste

### 9 Respondents

Rusty

### 7 Respondents

Hard

### 2 Respondents

Bad Pressure Needed a water softener Smells Smells like chlorine Won't drink it



# City Services - con't.

### 1 Respondent

Calcium, lime Leaves film on glass Lime

Odor

Sediments in water

Too much iron

Very hard

We are the end of the line for water and the sediments all get dumped. We have the worst water.

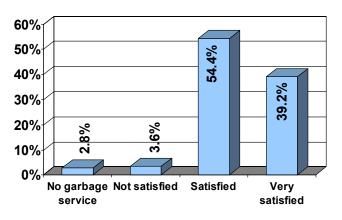
Yellowish

A weighted average was calculated for this question, where 1 indicates "poor," 2 indicates "fair," 3 indicates "good," and 4 indicates "excellent." The overall weighted average for this question was 2.67.

The following demographic categories had significantly higher averages for this area – primary ethnic background Hispanic (3.25) and household income \$100,000-\$124,999 (3.00).

The following demographic categories had significantly lower averages for this area – age 55-65 (2.42), closest to Urbandale Elementary (2.33).

# Chart 30 Satisfaction with Garbage Service



Respondents were asked to rate their satisfaction with current garbage service. Response choices included "very satisfied," "satisfied," or "not satisfied." Of the 500 respondents, 468 respondents

(93.6%) were "satisfied" or "very satisfied" with their current garbage service. Only 3.6% of respondents were "not satisfied" with their current garbage service and 2.8% of respondents did not have a garbage service. The respondents who indicated they were "not satisfied" were asked why they felt this way. Their responses include:

### 2 Respondents

Too picky with garbage can size



### 1 Respondent

Argument over trash cans Break garbage cans Concerned that recycling isn't used enough Could use some improvement, pick everything up if you drop some Do it twice a week Don't pick everything up, no bulky items Don't pick up certain things, throw garbage cans Have missed our house before Miss our house, don't come back when called Need more places to dump leaves Never pick up recycling Pick up what they want Sometimes they are late They don't care Untimely leaf pickup Want a change

City Services - con't.

The next question asked respondents if they participate in curbside recycling. Sixty-three percent (63.6%) of respondents participate in curbside recycling, while 36.4% do not.

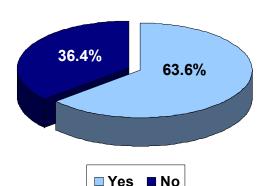


Chart 31
Participate in
Curbside
Recycling

The 182 respondents who do not participate in curbside recycling were asked what the city of Battle Creek could do to get them to participate in the recycling program. Almost seventy percent (69.8%) of respondents said there was nothing that the city could do to get them to use curbside recycling. Respondents' suggestions for what the City could do to get them to use curbside recycling included:

### 9 Respondents

Need a bin

### 7 Respondents

Make it free

### 3 Respondents

Make clear what can and can't be recycled

### 1 Respondent

Advertise more Count on bin getting stolen all the time Didn't know City had it Don't offer it separate Edgewater- recycling is unavailable here Educate apartment owners



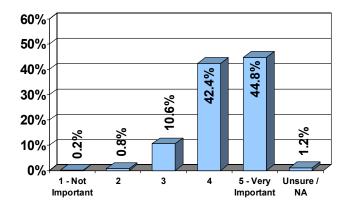
# City Services - con't.

### 1 Respondent - con't.

I need more information on it Let me get situated and I will Live in apartment so I can't get it Make it a law Offer reward for recycling Pick up everything Used to and would again if needed Waste of time

### Chart 32 Condition

of Streets on Quality of Life



Respondents were asked, "On a scale of 1 to 5 with 1 indicating "not important" and 5 indicating "very important," how important do you feel the condition of streets is to the quality of life in the

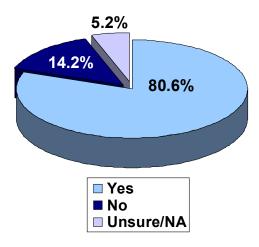
City of Battle Creek?" Almost forty-five percent of respondents (44.8%) gave a response of "5" indicating "very important," followed closely by 42.4% who indicated a rating of "4." Only 1.0% of respondents rated the question a "2" or "1," which indicates "not important." Just over one percent (1.2%) of respondents were unsure.

A weighted average was calculated for this question, where 1 indicates "not important" and 5 indicates "very important." The overall weighted average for this question was 4.32.

The following demographic categories had significantly higher averages for this area – age 36-45 (4.46), closest to Wilson Elementary (4.75), and household income \$75,000-\$99,999 (4.51).

The following demographic categories had significantly lower averages for this area – closest to Urbandale Elementary (3.96), and household income \$60,000-\$74,999 (4.02).

When respondents were asked about their satisfaction with the speed of snow removal in the City of Battle Creek, 80.6% of respondents indicated that "yes" they were satisfied and 14.2% indicated "no" they were not satisfied. Just over five percent (5.2%) of respondents were unsure.



City Services - con't.

Chart 33
Speed of
Snow
Removal

The seventy-one respondents who were not satisfied with the speed of snow removal in the City of Battle Creek were asked why. The following responses were given:

### 26 Respondents

Late or not timely

### 13 Respondents

Do not plow my street

### 8 Respondents

Do not do a good job

### 5 Respondents

Snow blocks driveways

### 2 Respondents

Secondary roads need to be plowed

### 1 Respondent

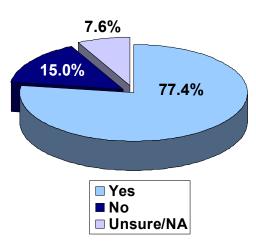
Buses can't get through Done when not very necessary Huge snow banks obstruct vision In some areas its good, some aren't as good Martha Drive not clear Needs to be more frequent Not all areas done and they hit mailboxes Not doing entire street, just one lane Not equal throughout town Not in all areas Often times it isn't plowed (Highfield Road) Orchard Ave. last street to be plowed all the time Plow more often and sooner Sidewalks and corners of driveway very poor Sometimes ok, ice problem Speed is ok until ends of the driveway Takes a while to do



# City Services - con't.

Chart 34

Frequency of Street Sweeping



When the 500 respondents were asked if they were satisfied with the frequency of street sweeping in the City of Battle Creek, 77.4% said "yes," while 15.0% said "no." Close to eight percent (7.6%) of respondents were unsure.

The 75 respondents who were not satisfied with the frequency of street sweeping in the City of Battle Creek were asked why. The following responses were given:

### 30 Respondents

Don't see them

### 18 Respondents

More frequent

### 4 Respondents

Leaf removal

### 3 Respondents

Collects and blocks drains Trash and debris is everywhere

### 2 Respondents

They could be better

### 1 Respondent

Cleaner

Do it too much

Don't clean out gutters

Downtown has a lot of trash on the streets

Dump trucks run stop signs and speed

Horrible job

Live on a very dirty street

Never gets driveway clean

No curbs

Not in all areas

Poor effort

Some neighborhoods get neglected

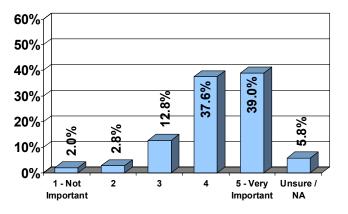
Trash and leaves everywhere

Trash in some areas of town

Trash on streets

City of Battle Creek

Respondents were asked, "On a scale from 1-5 with 1 indicating "not important" and 5 indicating "very important," how important do you feel public transportation is to the quality of life in



**City Services** con't.

### Chart 35 **Public Transportation** on the Quality of Life

the City of Battle Creek. Close to forty percent (39.0%) of respondents said "very important," while 37.6% rated public transportation on the quality of life in the City of Battle Creek a "4." Only 2.0% of respondents said "not important." Over five percent (5.8%) of respondents were unsure.

A weighted average was calculated for this question, where 1 indicates "not important" and 5 indicates "very important." The overall weighted average for this question was 4.15.

The following demographic categories had significantly higher averages for this area – primary ethnic background African-American/Black (4.35), household income \$15,000-\$19,999 (4.55), household income \$75,000-\$99,999 (4.46), and female gender (4.26).

The next question asked respondents if they have used the City Bus or Transit System in the past year. Close to eightyfour percent (83.8%) of respondents did not use the City Bus or Transit System, while 15.6% had used the City Bus or Transit System in the past year. Only three respondents (0.6%) were unsure.

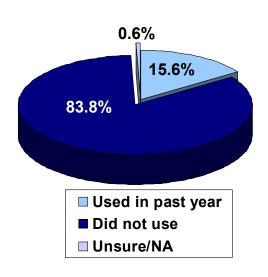


Chart 36 City Bus or **Transit System** 



### **City Services** con't.

The 422 respondents who did not use or were unsure if they had used the City Bus or Transit System were asked what the City of Battle Creek could do to get them to use public transportation. Close to eighty-five percent (84.8%) of respondents stated that there was nothing the City of Battle Creek could do, while 9.5% of respondents gave responses, which are listed below. Over five percent (5.7%) of respondents were unsure.

### Bus Stops/Routes

More bus stops (7 Respondents) Direct route, Hamilton Street Easier access and bus times Easier to get to Have it pick me up at home Have more stops Make buses on time Make the stop on the corner More bus stops on Helmer Rd. More scheduled bus stop times More scheduled runs for individuals who need it More times Residential routes/helpful with disabled Routes in residential/city areas

#### Fares

Lower fares Make pass worth more trips

### **Hours of Operation**

Bad hours Hours, stop times Keep open later Operated later at night from bars Run later Usage

Car breaks - last resort (2 Respondents) Take away my car and I would To and from work some days We're out a ways from the buses Would use it if I needed it

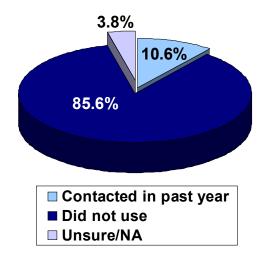
### Miscellaneous

Advertise more (3 Respondents) Advertise routes, advertise schedule Curiosity Extend bike path Make it cleaner and smell better Make it less confusing Make it more convenient to take Make it safer No cars allowed Safety by bus stops Stop polluting air so much Use it where it's needed, not pay money for no one using it



The respondents were asked a series of questions in relation to the City of Battle Creek Code Compliance Department.

The first question asked respondents if they have contacted the City's Code Compliance Department in the past year. Over eighty-five percent (85.6%) of the 500 respondents did not have contact with the Code Compliance Department in the past year, while 10.6% of respondents did have contact with the Code Compliance Department. Nineteen respondents (3.8%) were unsure.



### **City of Battle** Creek Code Compliance Department

Chart 37 **Contact with** Code Compliance **Department** 

The 53 respondents who had contact with the Code Compliance Department were asked to rate the Code Compliance Department's professionalism and responsiveness using a scale of 1-5 with 1 indicating "very poor" and 5 indicating "excellent.

Over twenty-eight percent (28.3%) of the 53 respondents rated the Code Compliance Department's professionalism a "4" while 26.4% stated that the Code Compliance Department's

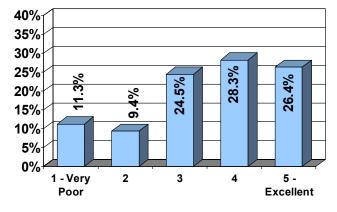


Chart 38 Code Compliance **Department's Professionalism** 

professionalism was "excellent." Over ten percent (11.3%) of respondents rated the Code Compliance Department's professionalism as "very poor."

A weighted average was calculated for this question, where 1 indicates "very poor" and 5 indicates "excellent." The overall weighted average for this question was 3.49.



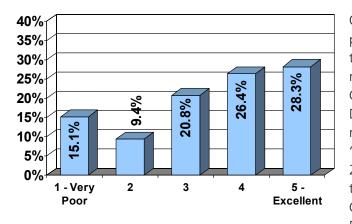
### City of Battle Creek Code Compliance Department con't.

The following demographic category had a significantly higher average for this area – closest to Westlake Elementary (4.75).

There was a strong correlation between responses to the statement "Rate the Code Compliance Department's professionalism" and the statement "Rate the Code Compliance Department's responsiveness". The higher they rated the City of Battle Creek Code Compliance Department's professionalism, the more likely they were to highly rate the Code Compliance Department's responsiveness.

There was a strong correlation between responses to the statement "Rate the Code Compliance Department's professionalism" and the statement "The Code Compliance Department improves neighborhood housing conditions" The higher they rated the City of Battle Creek Code Compliance Department's professionalism, the more likely they were to believe that the Code Compliance Department improves neighborhood housing conditions.

# Chart 39 Code Compliance Department's Responsiveness



Over twenty-eight percent (28.3%) of the 53 respondents rated the Code Compliance Department's responsiveness as "excellent" while 26.4% stated that the Code Compliance Department's

responsiveness was a "4." Over fifteen percent (15.1%) of respondents rated the Code Compliance Department's responsiveness as "very poor."

A weighted average was calculated for this question, where 1 indicates "very poor" and 5 indicates "excellent." The overall weighted average for this question was 3.43.

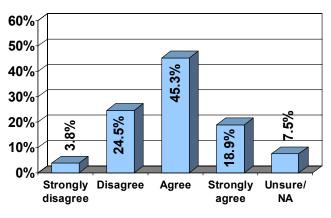
The following demographic category had a significantly higher average for this area – closest to Westlake Elementary (4.50).

There was a strong correlation between responses to the statement "Rate the Code Compliance Department's Responsiveness" and the statement "Rate the Code Compliance Department's professionalism" The higher they rated the City of Battle Creek Code Compliance Department's responsiveness, the more likely they were to highly rate the Code Compliance Department's professionalism.

**City of Battle** Creek Code Compliance Department con't.

There was a strong correlation between responses to the statement "Rate the Code Compliance Department's responsiveness" and the statement "The Code Compliance Department improves neighborhood housing conditions" The higher they rated the City of Battle Creek Code Compliance Department's responsiveness, the more likely they were to believe that the Code Compliance Department improves neighborhood housing conditions.

The 53 respondents who had contact with the City's Code Compliance Department were also asked, "Do you strongly disagree, disagree, agree, or strongly agree that the Code Compliance



### Chart 40 Code Compliance Department **Improves** Housing Conditions

Department improves neighborhood housing conditions." Close to half of the respondents (45.3%) agreed with the statement, while 24.5% disagreed. Nineteen percent (18.9%) of respondents strongly agreed with the statement, while only four respondents (7.5%) were unsure.

The respondents that disagreed or strongly disagreed with the statement that the Code Compliance Department improves neighborhood housing conditions were asked to indicate why.

### Strongly Disagree

They cause as many problems as they solve Very prejudice

### Disagree

Don't follow through (6 Respondents) Code compliance needs to address the issues in every neighborhood Needs new staff Pick on little stuff in places that need it They cause as many problems as they solve Took too long Trouble, slow, mean Very rude to me



### City of Battle Creek Code Compliance Department con't.

A weighted average was calculated for this question, where 1 indicates "strongly disagree," 2 indicates "disagree," 3 indicates "agree," and 4 indicates "strongly agree." The overall weighted average for this question was 2.86.

There was a strong correlation between responses to the statement "The Code Compliance Department improves neighborhood housing conditions" and the statement "Rate the Code Compliance Department's professionalism" The more they believe that the Code Compliance Department improves neighborhood housing conditions the higher they rated the City of Battle Creek Code Compliance Department's professionalism.

There was a strong correlation between responses to the statement "The Code Compliance Department improves neighborhood housing conditions" and the statement "Rate the Code Compliance Department's responsiveness" The more they believe that the Code Compliance Department improves neighborhood housing conditions the higher they rated the City of Battle Creek Code Compliance Department's responsiveness.



The respondents were asked a series of questions in relation to the City of Battle Creek Police Department.

**City of Battle Creek Police Department** 

The respondents rated the police department on four factors using a scale of 1.0 to 5.0, with 1.0 indicating "very poor" and 5.0 indicating "excellent." Responsiveness received the highest rating (4.15), followed by professionalism (4.14), community involvement (4.08), and race relations (4.02).

When asked to rate the responsiveness of the Battle Creek Police Department, 34.8% stated "excellent," while 31.4% gave the responsiveness of the Police Department a "4" rating. Only 1.6%

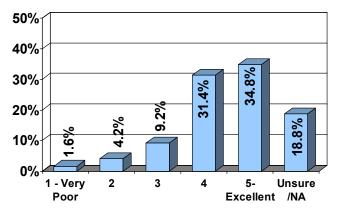
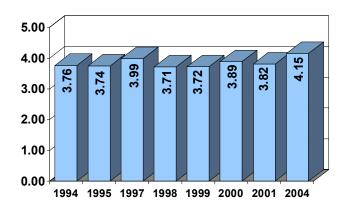


Chart 41 **Department's** Responsiveness

of respondents rated the Battle Creek Police Department's responsiveness as "very poor," and 18.8% of respondents were unsure.

The average rating response for this question is 4.15, which is statistically higher than the 3.82 rating received in 2001. This question was not asked on the 2002 Citizen Survey.



### Chart 42 **Police Department's** Responsiveness **Averages**

The following demographic category has a significantly higher average for this area – age 25-35 (4.30).

The following demographic categories have significantly lower averages for this area – age 18-24 (3.73), and household income \$15,000-\$19,999 (3.52).



### City of Battle Creek Police Department con't.

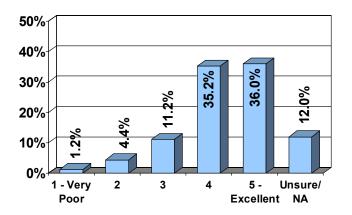
There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's responsiveness" and the statement "Rate the Battle Creek Police Department's professionalism". The higher they rated the Battle Creek Police Department's responsiveness, the more likely they were to highly rate the Battle Creek Police Department's professionalism.

There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's responsiveness" and the statement "Rate the Battle Creek Police Department's community involvement" The higher they rated the Battle Creek Police Department's responsiveness, the more likely they were to highly rate the Battle Creek Police Department's community involvement.

There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's responsiveness" and the statement "Rate the Battle Creek Police Department's race relations" The higher they rated the Battle Creek Police Department's responsiveness, the more likely they were to highly rate the Battle Creek Police Department's race relations.

There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's responsiveness" and the statement "The Police Department improves community safety" The higher they rated the Battle Creek Police Department's responsiveness, the more likely they were to believe that the Police Department improves community safety.

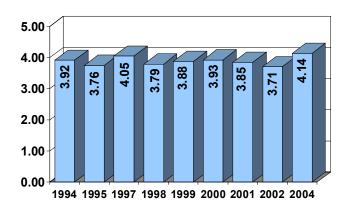
# Chart 43 Police Department's Professionalism



Respondents were asked to rate the professionalism of the Battle Creek Police Department. Thirty-six percent (36.0%) of respondents rated the City of Battle Creek Police Department's

professionalism as "excellent," followed by 35.2% rating the Police Department's professionalism a "4." Only 1.2% of respondents stated "very poor," and 12.0% of respondents were unsure.

The average rating response for this question is 4.14, which is statistically higher than the 3.71 rating received in 2002.



The following demographic categories had significantly higher averages for this area – age 25-35 (4.33), closest to Wilson Elementary (4.75), closest to Minges Brook Elementary (4.46), household income \$40,000-\$49,999 (4.50), and household income \$100,000-\$124,999 (4.61).

The following demographic categories had significantly lower averages for this area – age 18-24 (3.76), and household income \$15,000-\$19,999 (3.59).

There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's professionalism" and the statement "Rate the Battle Creek Police Department's responsiveness". The higher they rated the Battle Creek Police Department's professionalism, the more likely they were to highly rate the Battle Creek Police Department's responsiveness.

There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's professionalism" and the statement "Rate the Battle Creek Police Department's community involvement" The higher they rated the Battle Creek Police Department's professionalism, the more likely they were to highly rate the Battle Creek Police Department's community involvement.

There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's professionalism" and the statement "Rate the Battle Creek Police Department's race relations" The higher they rated the Battle Creek Police Department's professionalism, the more likely they were to highly rate the Battle Creek Police Department's race relations.

City of Battle Creek Police Department con't.

Chart 44

Police Department's Professionalism Averages

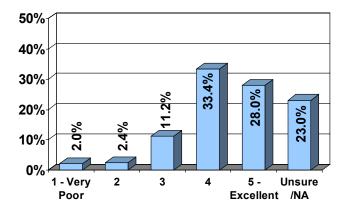




### City of Battle Creek Police Department con't.

### Chart 45

Police Department's Community Involvement



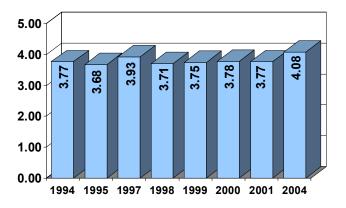
When respondents were asked to rate the City of Battle Creek Police Department's community involvement, 33.4% stated "4," while 28.0% stated "excellent." Only 2.0% of

respondents stated "very poor," and 23.0% of respondents were unsure.

# Chart 46 Police Department's Community

Involvement

**Averages** 



The average rating response for this question is 4.08, which is statistically higher than the 3.77 rating received in 2001. This question was not asked on the 2002 Citizen Survey.

The following demographic categories have significantly higher averages for this area – age 66 and over (4.30), and household income under \$15,000 (4.45).

The following demographic categories have significantly lower averages for this area – age 18-24 (3.67), and household income \$15,000-\$19,999 (3.56).

There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's community involvement" and the statement "Rate the Battle Creek Police Department's professionalism" The higher they rated the Battle Creek Police Department's community involvement, the more likely they were to highly rate the Battle Creek Police Department's professionalism.

City of Battle Creek

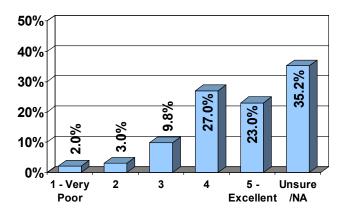


There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's community involvement" and the statement "Rate the Battle Creek Police Department's responsiveness" The higher they rated the Battle Creek Police Department's community involvement, the more likely they were to highly rate the Battle Creek Police Department's responsiveness.

**City of Battle** Creek Police **Department** con't.

There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's community involvement" and the statement "Rate the Battle Creek Police Department's race relations" The higher they rated the Battle Creek Police Department's community involvement, the more likely they were to highly rate the Battle Creek Police Department's race relations.

When respondents were asked to rate the City of Battle Creek Police Department's race relations, 27.0% stated "4," while 23.0% stated "excellent." Only 2.0% of respondents stated



### Chart 47 **Police Department's** Race Relations

"very poor," and 35.2% of respondents were unsure.

The average rating response for this question is 4.02, which is statistically higher than the 3.69 rating received in 2001. This question was not asked on the 2002 Citizen Survey.

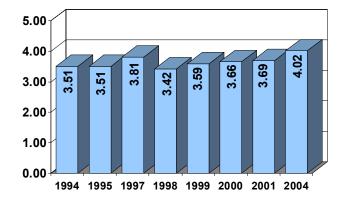


Chart 48 **Police Department's** Race Relations **Averages** 

The following demographic category has a significantly higher average for this area – closest to Riverside Elementary (4.36).



### City of Battle Creek Police Department con't.

The following demographic categories have significantly lower averages for this area – age 18-24 (3.59), primary ethnic background African-American/Black (3.62), closest to Fremont Elementary (3.42), and household income \$15,000-\$19,999 (3.12).

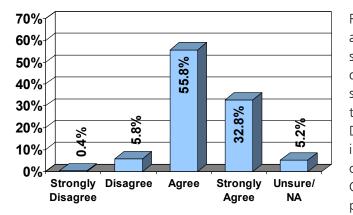
There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's race relations" and the statement "Rate the Battle Creek Police Department's professionalism". The higher they rated the Battle Creek Police Department's race relations, the more likely they were to highly rate the Battle Creek Police Department's professionalism.

There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's race relations" and the statement "Rate the Battle Creek Police Department's responsiveness". The higher they rated the Battle Creek Police Department's race relations, the more likely they were to highly rate the Battle Creek Police Department's responsiveness.

There was a strong correlation between responses to the statement "Rate the Battle Creek Police Department's race relations" and the statement "Rate the Battle Creek Police Department's community involvement" The higher they rated the Battle Creek Police Department's race relations, the more likely they were to highly rate the Battle Creek Police Department's community involvement.

### Chart 49

Police
Department
Improves
Community
Safety



Respondents were asked if they strongly disagree, disagree, agree or strongly agree that the Police Department improves community safety. Close to ninety percent (88.6%) of respondents stated

that they strongly agreed or agreed with the statement. Only two respondents (0.4%) stated that they strongly disagreed with the statement and 5.2% were unsure.



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A weighted average was calculated for this question, where 1 indicates "strongly disagree," 2 indicates "disagree," 3 indicates "agree," and 4 indicates "strongly agree." The overall weighted average for this question was 3.28.

City of Battle Creek Police Department con't.

The following demographic categories have significantly higher averages for this area – closest to Post Elementary (3.52), and closest to Minges Brook Elementary (3.49).

The following demographic category has a significantly lower average for this area – age 18-24 (3.05).

There was a strong correlation between responses to the statement "The Police Department improves community safety" and the statement "Rate the Battle Creek Police Department's professionalism" The more they believe that the Police Department improves community safety the higher they rated the Battle Creek Police Department's professionalism.

The 31 respondents who disagreed or strongly disagreed with the statement that the Police Department improves community safety were asked why they felt this way. Their responses included:

### Strongly Disagree

Do not arrest for no reason Safety

### Disagree

Don't see them much (3 Respondents) Don't see them ever when I call (2 Respondents)

A lot of trap zones and tickets are unnecessary; they should focus on serious crimes more

At times they make it worse

Certain areas need more attention

Could do better

Crime is still awful

Don't answer calls, follow up

Don't care about community

Don't have control to do that

Don't really know why just disagree

Don't show effort to follow up on issues

I had a few incidents

Judges turning criminals loose

More presence with a smile throughout the community

Need better community involvement

Need to eliminate drugs

Need to patrol more

Personal experience-no protection

Police don't answer calls in certain neighborhoods



### City of Battle Creek Police Department con't.

### Disagree - con't.

Racism in force too much
Slow to get somewhere
Stopped 3 times for tinted windows
Take care of more important crimes
They are too hard on black people
They could do a better job
They have too much ego
Unsolved murders
Wouldn't say why-but was very upset

There were differences in ratings for these factors based upon the respondents' neighborhood:

### Chart 50

### Police Department Neighborhood Rating

Neighborhood	Responsiveness	Professionalism	Community Involvement	Race Relations
All respondents	4.14	4.15	4.08	4.02
Minges Brook/Riverside	4.59	4.79	4.75	4.95
Prairieview/Westlake	4.40	4.49	4.49	4.80
Dudley/Kellogg/Lincoln/Wash.	4.15	3.81	3.97	4.13
Colburn/Roosevelt/Wilson	4.13	4.36	3.97	4.08
Franklin/Post	4.12	4.26	4.26	4.00
Fremont/Mckinley/Verona	4.06	4.14	3.93	3.78
Lamora/Level/Urbandale	4.06	3.96	4.02	3.89

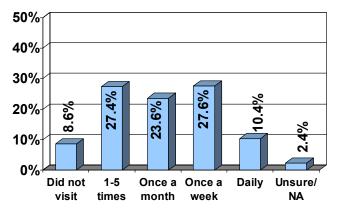
An average listed in bold indicates that the average is significantly higher or lower than the average for all respondents. The highest ratings in all four categories came from the Minges/Riverside areas. The lowest ratings in three of the four areas came from the Fremont/McKinley/Verona neighborhood.



The 2004 Citizen Survey included a series of questions related to

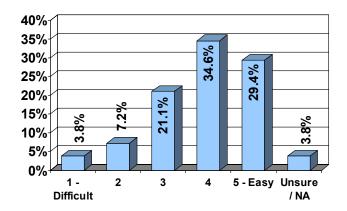
downtown Battle Creek.

Respondents were asked to indicate how often they have visited downtown Battle Creek in the past year. Close to twenty-eight percent (27.6%) visit downtown Battle Creek once a



week, while 27.4% visit downtown 1-5 times a year. Ten percent (10.4%) of respondents go downtown daily and only 8.6% of respondents stated that they have not visited downtown Battle Creek in the past year. Twelve respondents (2.4%) were unsure.

The 445 respondents who have visited downtown Battle Creek in the past year were asked to rate the ease of finding parking on a scale of 1 to 5, with 1 indicating "difficult" and 5



indicating "easy." Sixty-four percent (64.0%) of respondents gave a response of 4 or 5, indicating that it is fairly easy to find parking spots downtown. Only 11.0% of respondents gave a response of 2 or 1, indicating that it is fairly difficult to find parking spots downtown. Only 3.8% of the 445 respondents were unsure.

A weighted average was calculated for this question, where 1 indicates "difficult" and 5 indicates "easy." The overall weighted average for this question was 3.82.

### **Downtown Battle Creek**

### Chart 51

**Downtown Battle Creek Visits in Past** Year

Parking

### Downtown Battle Creek con't.

The following demographic categories had significantly higher averages for this area – closest to Washington Elementary (4.29), closest to Level Elementary (4.60), and closest to Minges Brook (4.17).

The following demographic categories had significantly lower averages for this area – closest to Colburn Elementary (3.00), and household income \$15,000-\$19,999 (3.14).

All 500 respondents were asked, "What could the City of Battle Creek do to encourage you to visit downtown Battle Creek?" Close to half of the respondents (47.6%) said there was nothing the City of Battle Creek could do, while 44.4% (222 respondents) listed responses as to what the City of Battle Creek could do to encourage them to visit downtown Battle Creek.

### Chart 53

### Encourage Visits Downtown

Responses	% of Respondents
More stores	32.9%
More restaurants	8.6%
More activities	8.6%
More/easier parking	7.2%
Festivals/events	5.9%
Other	44.4%

The top responses from the 222 respondents include: more stores (32.9%), more activities and more restaurants (8.6% each). Other responses given but not listed in the chart are listed below.

Responses in the chart may total more than 100% as respondents were able to list more than one response.

### **Buildings/Housing**

More lofts/luxury apartments and residential areas (3 Respondents) Utilize old buildings (2 Respondents) Housing

### Culture/Diversity

More variety (3 Respondents)
Add more than businesses
More culture
More diversity
No ethnic culture, no radio station, no black culture, more of that

### Entertainment/Activities

Movie Theater (6 Respondents) More concerts (3 Respondents) More night life (4 Respondents) More theatre (2 Respondents) Entertainment More clubs More excitement



### Entertainment/Activities - con't.

Push entertainment, more boutique type shopping Recreational center Recreations/museum, advertise more Skating rink

### Downtown Battle Creek -

### Family/Children Activities

Family things, arts and craft businesses More kid friendly (2 Respondents) Learning center for children downtown More family oriented

### **Improvements**

Clean it up (2 Respondents) Improve every aspect of it Make it better known - market downtown better More bulletin boards More development in McCamly Square

### Jobs

More jobs (2 Respondents) Get Kellogg out- put more local jobs back

### **Parking**

Free parking (5 Respondents) Less parking tickets Take away parking meters, gives to many parking tickets

#### Restaurants

More cafés (3 Respondents)
Better quality restaurants (2 Respondents)
Higher quality restaurants like Kalamazoo
More coffee shops (2 Respondents)
More upscale restaurants
Coupons or incentives to eat downtown more often
Opportunity for coupons at restaurants
Outside eateries in summer
Sales discounts at restaurants

### Stores/Businesses

More businesses (6 Respondents)
More clothing stores (4 Respondents)
More reasonable priced stores (4 Respondents)
Better quality stores (3 Respondents)
Lowe's downtown (2 Respondents)
More specialty shops (3 Respondents)
Hair and nail salon (2 Respondents)
More drug stores (2 Respondents)
Antique mall
Bank
Boutiques
Grocery store
Loss of family stores as well



### Downtown Battle Creek con't.

### Stores/Businesses - con't.

Make it how it used to be, bring back more businesses Men's clothing store More modern stores More privately owned stores

More unique shopping and dining places New businesses and decorate more for seasons

Offer some incentives for business owners other than bars and taverns

Put some department stores in and get rid of malls

Put some department stores Shoe store, more variety Small stores needed Stores that are open after 5 Too many businesses Women's stores

### Streets/Traffic Lights

Better streets and playgrounds Less traffic Make traffic lights in-sync Mark the streets better More lighting

### Miscellaneous

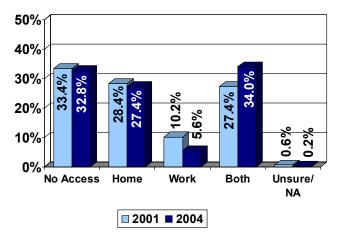
Christmas lights (4 Respondents)
Less people
More buses open later
More involvement with community free of cost
New to area, will eventually go more later
Senior citizen activities-Bingo
Youth concerns



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The respondents were asked a series of questions regarding the Internet.

Respondents were asked to indicate if they have access to the Internet from home, work, both, or no Internet access at all. Of the 500 respondents, 34.0% have access to the Internet at both home and work, while 32.8%



### **Internet**

Chart 54 Internet Access

of respondents have no access at all. Only one respondent (0.2%) was unsure if they had internet access at work or home.

The 335 respondents that had Internet access at home, work, or both were asked, "In the past year, have you visited the City's web site?" Over three quarters (75.8%) of the respondents said "no," while 24.2% said "yes."

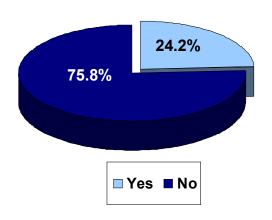


Chart 55
Visit City of
Battle Creek's
Web Site

The 81 respondents who had access to the Internet and have visited the City's web site in the past year were asked to indicate what information or services they would like to see on the web site. Close to half of the respondents (46.9%) were unsure what information or services they would like to see on the web site, while 53.1% of respondents gave the following responses:

**Career/Employment** Employment Jobs



### Internet - con't.

### Meetings

Information on city meetings
Meeting information
More info on what is going on
More information on shopping and attractions
When issues are being discussed for meetings, legislation issues

### Nothing Needed

Had everything I was looking for Like what is already on it They do a great job

### Online Billing

Online bill payment Online billing Utilities online

### Recreation/Entertainment

Recreation things (2 Respondents)
Recreational activities (2 Respondents)
City attractions downtown
Events going on
Local activities/entertainment
Local community activities
More events
More info on entertainment
Things to do

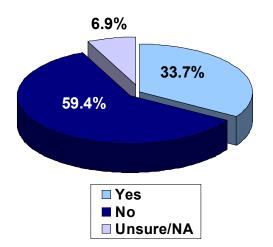
#### Taxes

Property tax information (2 Respondents) Property tax assessing records Better aerial mapping

Miscellaneous Weather (3 Respondents) Animal information, pet laws, what is allowed and what isn't Be able to contact departments Better search engine to get building permits Clearing house for RISE, carpooling info or groups online Directory services Had trouble finding it Have a search engine on the site Info on animal control laws Local news Local phone numbers More ways to contact officials through the Internet Phone, addresses, e-mail Police website Recycling School district stuff Town office hours



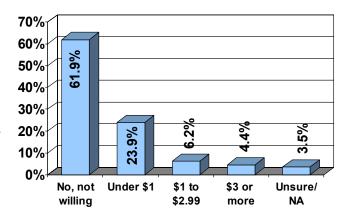
Updated-forms need to be there Where to locate Chamber of Commerce The 335 respondents who had access to the Internet were asked, "If the City of Battle Creek offered online bill payment, would you use it?" Close to sixty percent (59.4%) of respondents said "no," while 33.7% said "yes." Seven percent (6.9%) of respondents were unsure if they would use online bill payment.



### Internet - con't.

Chart 56
Online Bill
Payment

Of the 113 respondents who stated that they would use online bill payment, 61.9% would not be willing to pay for the service. Twenty-four percent (23.9%) of respondents were willing to pay under



# Chart 57 Willing to Pay Online Bill Payment Fee

\$1.00 and only 10.6% of respondents were willing to pay between \$1.00 - \$3.00. Four respondents (3.5%) were unsure how much they would be willing to pay.





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Based on the survey results outlined in this report, the following conclusions have been developed:

**Overall City Performance.** Over the past nine years from 1994 to 2004, ratings for the statement "How well is City government performing its duties overall" have remained very consistent. On a scale of 1.0 to 5.0, where 1.0 is "Very Poor" and 5.0 is "Excellent" the ratings for the past nine years have ranged between 3.18 and 3.57, with this year's rating at 3.50. This years rating of 3.50 is significantly higher than the 3.18 rating received in 2002.

The 42 survey respondents who gave a "1" or "2" rating were asked why they feel that way, and the top responses include: don't like City leaders, streets in poor condition, and City services are low quality.

There has been a slight change in the top responses from 2002, as "Don't like City leaders" has shifted from 3.9% of respondents indicating this response in 2002 to 16.7% of respondents stating it in 2004. "Streets in poor condition" and "City services are low quality" have remained in the top three responses in 2001, 2002, and 2004 but in a slightly different order each year. The biggest change this year is that the numbers have decreased greatly. For example, in 2004 only 42 respondents rated how well City government is performing its duties overall a "1" or a "2" while 77 respondents rated it a "1" or a "2" in 2002.

This year, questions about the overall rating of City government, trust of the City Commission and City staff to do what they say they will do, and the City Commission considers community input all improved. These questions have been asked on previous City surveys, so there are several years of results to compare to this year.



### Conclusions - con't.

When looking at the questions that asked respondents to rate the overall performance, City water, police department, City Commission considers community input, trust of the City Commission and trust of the City Staff, several groups of respondents consistently rated many of these questions higher or lower.

### Higher:

- Respondents age 25-35 rated 14 of these 16 questions higher than the overall average
- Respondents age 36-45 rated 12 of these 16 questions higher than the overall average
- White/Caucasian respondents rated 12 of these 16 questions higher than the overall average
- Respondents living closest to Post Elementary School rated 13 of these 16 questions higher than the overall average
- Respondents living closest to Minges Brook Elementary School rated 13 of these 16 questions higher than the overall average
- Respondents with a household income of \$40,000-\$49,999 rated 15 of these 16 questions higher than the overall average
- Respondents with a household income of \$100,000-\$124,999 rated 12 of these 16 questions higher than the overall average
- Respondents with a household income of \$125,000 and over rated 14 of these 16 questions higher than the overall average

### Lower:

- Respondents age 56-65 rated 12 of these 16 questions lower than the overall average
- African American/Black respondents rated 13 of these 16 questions lower than the overall average
- Respondents living closest to Dudley Elementary School rated 12 of these 16 questions lower than the overall average
- Respondents living closest to Colburn Elementary School rated 15 of these 16 questions lower than the overall average
- Respondents living closest to Lamora Elementary School rated 12 of these 16 questions lower than the overall average
- Respondents with a household income of \$15,000-\$19,999 rated
   14 of these 16 questions lower than the overall average
- Respondents with a household income of \$20,000-\$29,999 rated
   13 of these 16 questions lower than the overall average



# **Communication.** This year, the percentage of City residents who feel the level of communication between City government and residents meets or exceeds their expectations has increased significantly to 80.0%, up from 68.2% in 2002. However, this meets or exceed expectations percentage of 80.0% closely mirrors the 79.6% noted in 2001. When converted to a weighted average, the level of communication this year was the highest average ever recorded on the Citizen Survey.

A similar result was noted for the question about how often the City Commission considers community input. This year, 59.0% of respondents said the City Commission considers community input either all of the time or most of the time before decisions are made. This is up from 49.6% of respondents in 2002, but is comparable to 55.6% noted in 2001. When converted to a weighted average, the responses to this question this year were better than both 2002 and 2001 Citizen Survey results.

This year, only 4.8% of survey respondents said they did not have sufficient opportunities to provide input to the City Commission, which is the lowest percentage recorded since 2001. Over three quarters (77.8%) said they did have sufficient opportunities to provide input to the City Commission.

**Trust.** This year citizen ratings for trust the City Commission to do what they say they will do and trust City Staff to do what they say they will do has improved from the 2002 and 2001 levels. Respondents rated these questions on a scale of 1.0 to 5.0, where 1.0 equals "Not at all" and 5.0 equals "Very much."

In 2004, trust the City Commission to do what they say they will do was 3.56, up from 3.09 in 2002. Citizens concerns about trusting the City Commission included: don't trust politicians, don't follow through, and don't listen.

In 2004, trust City Staff to do what they say they will do was 3.72, up from 3.19 in 2002. Citizens concerns about trusting the City staff included: don't follow through, don't trust them, and past experience.

The proportional increase in the ratings can be attributed to the strong correlation between the two statements. This means respondents who gave a high trust rating to the City Staff were also likely to give a high trust rating to the City Commission. Conversely, respondents who gave a low trust rating to City Staff, were also likely to give a low trust rating to the City Commission. This correlation between the statements was also noted in 2002 and 2001.

## Conclusions - con't.





### Conclusions - con't.

**Customer Service.** New to the 2004 Citizen Survey was the question asking respondents if they were aware that the City of Battle Creek has a Golden Service customer service program. Over eighty-five percent (85.4%) were either unaware or unsure, and only 14.6% of respondents were aware of the Golden service customer service program. Unawareness may be due to the Golden Service customer service program being recently introduced to the City of Battle Creek.

Just over one-third of all the respondents (38.4%) had contact with City of Battle Creek staff in the past year either by telephone or in person.

This year, 81.8% of the respondents who had contact with City staff said they received a prompt response, which is up significantly from 70.6% noted in 2002. The respondents were asked what department or departments did they received a prompt response from and the top responses include:

### **Received Prompt Response:**

Police (37 Respondents) Water (36 Respondents) Taxes (16 Respondents)

Respondents who did not receive a prompt response (8.9%) were asked to indicate what department or departments and state why. This year, the following top responses were given:

### Did not Receive Prompt Response:

Police (3 Respondents)
Water (3 Respondents)
Code Compliance (2 Respondents)
Zoning (2 Respondents)

A new question was added to the survey this year to help measure if respondents are noticing a difference in the level of services provided by the City of Battle Creek. Over three quarters of respondents (75.8%) stated that they have noticed no change, 6.2% of respondents noticed an increase, and 5.8% noticed a decrease.

The respondents who noticed an increase or decrease in the level of services provided were asked why and how. The top responses given by respondents who noticed an increase were in relation to the sidewalks, streets, and the increase of police in neighborhoods. The respondents who noticed a decrease in the level of services provided gave the following top responses: leaf removal, budget issues, and street maintenance (snow plowing, street cleaners, etc.).



# **Neighborhood Issues or Concerns.** New to the 2004 Citizen Survey was the question asking respondents to indicate the top three issues or concerns facing their neighborhood. The top issues named by respondents include: drugs (14.3%), streets (13.9%), and safety (11.4%). Other issues or concerns mentioned were in relation to children/teenagers, crime, the economy, education, housing/neighborhoods, noise levels, parking/transportation, parks/recreation, condition of streets and sidewalks, and city services.

Conclusions - con't.

**City Services.** The 2004 Citizen Survey asked respondents to indicate if they have used a number of services offered by the City of Battle Creek, and if they had used the services, to rate their experience. The services that respondents were asked to rate include: City water, garbage service, curbside recycling, condition of streets, snow removal, street sweeping, and public transportation.

City Water. Almost eighty-percent (79.4%) of the 500 respondents use City water. Of those respondents who use City water (397 respondents), 63.7% rated the quality of City water "good" or "excellent." Over one quarter (26.4%) rated the quality of City water "fair" and only 9.8% rated the City water as "poor."

Garbage Service. Ninety-seven percent (97.2%) of the survey respondents use garbage service. Nearly all respondents said they were either "satisfied" or "very satisfied" (93.6%) with their garbage service. Only 3.6% of respondents were "not satisfied."

Curbside Recycling. Close to two-thirds of respondents (63.6%) participate in curbside recycling, while 36.4% (182 respondents) do not. The 182 respondents were asked if there is any thing the City could do to get them to use curbside recycling and 69.8% stated that there was nothing the City could do. The top responses stated by the remaining 30.2% of respondents include: need a bin, make it free, and make it clear what can and can't be recycled.

Condition of Streets. When asked to rate how important the condition of streets are to the quality of life in the City of Battle Creek on a scale from 1-5 with 1 indicating "not important" and 5 indicating "very important," 87.2% rated the statement a "4" or "5." Only 1.0% of respondents rated this statement a "1" or "2."



### Conclusions - con't.

Snow Removal. Over eighty percent (80.6%) of respondents were satisfied with the speed of snow removal in the City of Battle Creek, while 14.2% of respondents were not satisfied, and 5.2% were unsure. The respondents who were not satisfied were asked to state why. The top responses given include: late or not timely, do not plow their street, and do not do a good job.

Street Sweeping. In regards to the frequency of street sweeping, 77.4% of respondents were satisfied, while 15.0% were not satisfied, and 7.6% were unsure. The respondents who were not satisfied were asked to state why. The top responses given include: don't see them, more frequent, and leaf removal.

Public Transportation. Three questions were asked to respondents in relation to public transportation. On a scale from 1-5 with 1 indicating "not important" and 5 indicating "very important," respondents were asked to rate how important they feel public transportation is on the quality of life in the City of Battle Creek. Over two thirds (76.6%) of respondents indicated either a "4" or a "5," while only 4.8% of respondents indicated a "2" or a "1."

Only 78 respondents (15.6%) had used the City Bus or Transit System in the past year, while 84.4% (422 respondents) either did not use the City Bus or Transit System or were unsure.

The 422 respondents were asked what the City of Battle Creek could do to get them to use the City Bus or Transit System. Eighty-five percent of respondents stated that there was nothing that the City of Battle Creek could do and 5.7% were unsure. The top responses named by the remaining 9.5% of respondents include: more bus stops, advertise more, and will use as a last resort.

**Code Compliance Department.** A new section was added to the 2004 Citizen Survey which asked respondents who have had contact with the City of Battle Creek's Code Compliance Department in the past year to rate the Code Compliance Department's professionalism and responsiveness.

Respondents rated these questions on a scale of 1.0 to 5.0, where 1.0 equals "Very poor" and 5.0 equals "Excellent." The Code Compliance Department's professionalism received an average of 3.49, which closely mirrors the average for the Code Compliance Department's responsiveness of 3.43.



The similar averages can be attributed to the strong correlation between the two statements. This means respondents who gave a high rating for professionalism were also likely to give a high rating for responsiveness. Conversely, respondents who gave a low rating for professionalism were also likely to give a low rating for responsiveness.

### **Conclusions** con't.

**Police Department.** There has been a significant increase this year for the ratings of all four factors of the police department: responsiveness, professionalism, community involvement and race relations. When comparing the results over the past eight years, this year's ratings are the highest recorded.

Statistically, there are strong correlations between all four of the statements. This means a survey respondent is likely to rate all four of the statements highly, or conversely all four of the statements lower.

When looking at age and income, respondents age 18-24 and respondents with a household income of \$15,000-\$19,000 rated all four statements statistically lower than the average rating.

**Downtown Battle Creek.** There were three questions on the survey related specifically to downtown Battle Creek. Eighty-nine percent (445 respondents out of 500) indicated that they have visited downtown Battle Creek one or more times in the past year. Close to two-thirds (64.0%) of the 445 respondents who have visited downtown Battle Creek in the past year rated the ease of parking downtown a "4" or "5." The ratings are based on a 1-5 scale with one indicating difficult and 5 indicating easy.

All 500 respondents were asked what would encourage them to visit downtown Battle Creek. Close to half 47.6% said there was nothing the City of Battle Creek could do, while 44.4% (222 respondents) listed responses. The top responses given by 222 of the respondents include: more stores (32.9%), more restaurants (8.6%), and more activities (8.6%).





## Conclusions - con't.

**Internet.** Over two out of every three respondents (67.0%) has access to the Internet from home, work, or both, which is comparable to the 66.0% indicating that they had access to the Internet from home, work, or both in 2001. Just under one-third of the respondents do not have Internet access. This question was not asked on the 2002 Citizen Survey.

Close to one out of every four (24.2%) of the respondents with Internet access have visited the City of Battle Creek's web site in the past year, while three-fourths of the respondents had not visited the web site. The respondents who had visited the City's web site in the past year (81 respondents) indicated what information or services they would like to see on the website. The top responses include: career/employment information, meeting information, online billing, recreation/entertainment opportunities, and property tax information.

Just over one out of every three (33.7%) of the respondents with Internet access indicated that "Yes" they would use online bill payment if it were offered by the City of Battle Creek. Only 38.1% of these respondents would be willing to pay a fee to use the online bill payment.



### **Appendices**

2004 City of Battle Creek Citizen Survey	79
Perspectives Consulting Group, Inc	81





City of Battle Creek 2004 Citizen Survey		Tel. Number: _			
Good morning/afternoon/evening my name is I am calling fr		Interviewer: _			
Perspectives Consulting Group and we are conducting the City of E Creek's annual Citizen Survey.	эаπе	Date/Time:			
Oo you live within the city limits of the City of Battle Creek?  BYes - Continue  BNo - Teri Oo you work for the City of Battle Creek?	minate (CODE: <b>LO</b>		ease? (CODE: <b>ADULT</b> )		
BYes - Terminate (CODE: <b>CE</b> ) BNo - Co	ntinue				
1. On a scale of 1-5, with 1 indicating "Very poor" and 5 indicating "Excellent", How well is city government performing its duties overall?	Very Poor	[3] [4]	ent [5] [6]Unsure/NA		
2. If 1 or 2 - Why do you feel this way?	[1] No communi [2] Crime has in [4] City services [6] Other	creased	nunity leaders [3] Streets in poor condition [5] Don't like city leaders [7] Unsure/NA		
Does the City fairly allocate resources to all areas of the community?	[1] Yes [3] No, what res	[2] Unsure/NA cources are not all			
Does the City address the needs of your neighborhood fairly compared to other neighborhoods?	[1] Yes [3] No, why not?	[2] Unsure/NA			
5. Are you aware that the City of Battle Creek has a Golden Service customer service program?	[1] Yes – aware [3] Unsure/NA		[2] No – unaware		
6. In the past year, how many contacts have you had with City of Battle Creek staff, in person or by telephone?	[ 1 ] 0/None – Ski [ 4 ] 10+ contacts	[ <del>]</del>	1-3 contacts [3]4-9 contacts Unsure/NA – Skip to Q8		
7. If they had contact with City staff in past year - Did you receive a prompt response from City staff?		[3] No, what de	artments lepartment and why?		
Have you noticed an increase, decrease or no change in the level of services provided by the City of Battle Creek in the past year?	[1] Increase, wh [2] Unsure/NA [4] Decrease, w	[3] No	change		
9. Do you use City water?	[1] Yes [2] N	No – Skip to Q11	[3] Unsure/NA -Skip to Q11		
How would you rate the quality of City water; poor, fair, good or excellent?	[1] Poor, why [3] Good	[4] Ex	[2] Fair		
11. How would you rate your satisfaction with your current garbage service; are you very satisfied, satisfied, or not satisfied?	[ 1 ] Not satisfied, [ 3 ] Very Satisfied [ 4 ] No garbage s	d	[2] Satisfied		
12. Do you participate in curbside recycling?	[1] Yes - Skip to	o Question 14	[2] No [3] Unsure/NA		
What could the City of Battle Creek do to get you to participate in curbside recycling?	[1] Nothing	[2] Unsure/NA	[3] Other		
14. In the past year, how often have you visited downtown Battle Creek?	[1] Daily [2] 0 [5] Did not visit in		B] Once a month [4]1-5 times [6] Unsure/NA - Q16		
15. On a scale of 1-5 with 1 indicating "Difficult" and 5 indicating "Easy", how easy is it to find parking in downtown Battle Creek?	Difficult [1] [2]	[3] [4]	Easy [5] [6] Unsure/NA		
16. What could the City of Battle Creek do to encourage you , to visit downtown Battle Creek?	[1] Nothing [3] Other	[2] Ur	nsure/NA		
17. On a scale of 1-5 with 1 indicating "Not Important" and 5 indicating "Very Important", how important do you feel the condition of streets is to the quality of life in the City of Battle Creek?	Not Important	[3] [4]	Very Important [5] [6] Unsure/NA		
18. Are you satisfied with the speed of snow removal in the City of Battle Creek?	[1] Yes [3] No, why?	[2] Ur	nsure/NA		
19. Are you satisfied with the frequency of street sweeping in the City of Battle Creek?	[1] Yes [3] No, why?	[2] Ur	nsure/NA		
20. On a scale of 1-5 with 1 indicating "Not Important" and 5 indicating "Very Important", how important do you feel public transportation is to the quality of life in the City of Battle Creek?	Not Important	[3] [4]	Very Important [5] [6] Unsure/NA		
21. Have you used the City Bus or Transit System in the past year?	[1] Used in past [2] Did not use		uestion #23 nsure/NA		
22. What could the City of Battle Creek do to get you to use public transportation?	[1] Nothing [3] Other	[2] Unsure/NA	4		
23. Have you contacted the City's Code Compliance department in the past year?	[1] Contacted in [3] Unsure/NA –		Did not use – Skip to Q27		
Using a scale of 1-5, with 1 being "Very Poor" and 5 being  "Excellent", please rate the Code Compliance Department's:	Very Poor	Excelle	ent		
24. Professionalism	[1] [2]	[3] [4]	[5] [6] Unsure/NA		

	Very Poor Ex	cellent	
25. Responsiveness	[1] [2] [3] [4] [5	] [6] Unsure/NA	
26. Do you strongly disagree, disagree, agree or strongly agree that the Code Compliance Department improves neighborhood housing conditions?	[1] Strongly disagree, why?		
The Police Department is an important city service. Using a scale of 1-5, with 1 being "Very Poor" and 5 being "Excellent", please the BC Police Department's:	Very Poor Ex	cellent	
27. Professionalism	[1] [2] [3] [4] [5		
28. Responsiveness			
29. Community Involvement	[1] [2] [3] [4] [5		
30. Race Relations	[1] [2] [3] [4] [5	] [6] Unsure/NA	
31. Do you strongly disagree, disagree, agree or strongly agree that the Police Department improves community safety?	[1] Strongly disagree, why?	[5] Unsure/NA	
32. What are the top THREE issues or concerns facing your neighborhood?	[1] Unsure/NA [2] Other		
33. Does the level of communication between city government and residents meet, exceed or fail your expectations?	[1] Meets [2] Exceeds [3] Fails, why? [4	] Unsure/NA	
34. Do city residents have sufficient opportunities to provide community input to the City Commission?	[1] Yes [2] Unsure/NA [3] No, why not?		
35. Does the Battle Creek City Commission consider community input before they make decisions; all of the time, most of the time, some of the time, or never?	[1] All of the time -Q37 [2] Most [3] Some of the time [4] Neve [5] Unsure/NA - Q37	of the time - Q37 er	
36. If some of the time or never - Why do you think the City Commission does not consider community input?	, , ,	get community input[ 5 ] Unsure/NA	
37. On a scale of 1-5 with 1 indicating "Not at all" and 5 indicating "Very much", Do you trust the City Commission to do what they say they will do?	Not at all         Very Much           [1]         [2]         [3]         [4]         [5		
38. Why do you feel that way?	[1] Unsure/NA Why?		
39. On a scale of 1-5 with 1 indicating "Not at all" and 5 indicating "Very much", Do you trust City Staff to do what they say they will do?	Not at all         Very Much           [1]         [2]         [3]         [4]         [5	] [6] Unsure/NA	
40. Why do you feel that way?	[1] Unsure/NA Why?		
41. Do you have access to the Internet from home, work, both or no access at all?		Both Unsure/NA –Skip to Q46	
42. In the past year, have you visited the City's web site?	[1] Yes [2] No-Q44 [3]	Unsure/NA –Q44	
43. What information or services would you like on the City's web site?	[1][2] Unsure/NA		
44. If the City of Battle Creek offered on-line bill payment, would , you use it?	[1] Yes [2] No – Skip to Question 46 [3] Unsure/NA – Skip to Question 46		
45. Would you be willing to pay a small fee to use the on-line bill payment? If yes, how much?	[1] No, not willing to pay [2] Under \$1.00 [3] \$1 to \$2.99 [4] \$3 or more [5] Unsure/NA		
46. To help us better use this information, are you a home or property owner in the City of Battle Creek?	[1] Yes [2] No [3] Unsure/NA		
47. Is your age (Read choices)	[5]56-65 [6]66+ [7	] 36-45 [ 4 ] 46-55 ] Unsure/NA	
48. What is your primary ethnic background? (If they hesitate, read choices)	[1] White/Caucasian [2] African-Ame [3] Hispanic [4] Asian [5] Other		
49. What elementary school do you live closest to?	[1] Franklin [2] Post [4] Ann J Kellogg [5] Lincoln [7] Colburn [8] Roosevelt [10] Fremont [11] McKinley [13] Lamora [14] Level [16] Prairieview [17] Westlake [19] Riverside [20] Other	[3] Dudley [6] Washington [9] Wilson [12] Verona [15] Urbandale [18] Minges Brook [21] Unsure/NA	
50. What range best represents your total household income? (Read list)	[3] \$20,000 - \$29,999	] \$15,000 - \$19,999 ] \$30,000 - \$39,999 ] \$50,000 - \$59,999 ] \$75,000 - \$99,999 0 ] \$125,000 +	
This concludes our survey. Thank you very much for your time.  The City of Battle Creek appreciates your help. Results will be reported to the City Commission in several weeks.			
51. Determine by voice - Gender of Respondent	[1] Male [2	1 Female	

### **Perspectives Consulting Group, Inc.**

Founded in 1987, Perspectives Consulting Group, Inc. provides market research and strategic planning services to businesses and organizations throughout the United States. Using-state-of-the-art market research techniques including focus groups, telephone/mail surveys, interviews and customer response systems, Perspectives Consulting Group, Inc. obtains the information necessary to make efficient and effective decisions and plan for the future. Perspectives Consulting Group, Inc. offers a full-range of planning services including strategic planning and feasibility studies that are essential to succeed in today's marketplace. Our primary focus is meeting the needs of nonprofit organizations, educational institutions, governmental agencies, religious organizations, and United Ways.



We firmly believe and practice the following guiding philosophies:

- To provide the client with what they need, when they need it.
- To follow the simple process of listening, planning, researching, analyzing, evaluating and reporting for each client and project.
- To treat each client's situation as unique and individual, providing the best combination of services to meet the client's needs.
- To maintain a state of involvement that allows clear, unbiased, objectivity that insures and protects the confidentiality of the client's situation.

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